## Financial Statements

December 31, 2023 and 2022

(With Independent Auditors' Report Thereon)

## BATCHELOR, TILLERY & ROBERTS, LLP

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## **Independent Auditors' Report**

The Board of Directors
North Carolina State University Club

### **Opinion**

We have audited the accompanying financial statements of North Carolina State University Club (the "Club", a non-profit organization), which comprise the statements of financial position as of December 31, 2023 and 2022, and the related statements of revenue and expenses and changes in members' equity, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of North Carolina State University Club as of December 31, 2023 and 2022, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

## Basis for Opinion

We conducted our audits in accordance with auditing standards accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Club and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Club's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
  include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
  statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Club's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Club's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

April 3, 2024

Butchelon, Villey & Roberts, LLP

# Statements of Financial Position

# December 31, 2023 and 2022

	<u>2023</u>	<u>2022</u>
Assets		
Current assets:		
Cash and cash equivalents	\$ 7,226,830	6,571,814
Investments, at fair value	1,054,469	
Accounts receivable	581,973	567,361
Inventories	58,222	68,775
Prepaid expenses	24,636	34,753
Total current assets	8,946,130	8,473,300
Property and equipment, net	11,934,636	9,249,848
	\$ 20,880,766	17,723,148
<u>Liabilities and Members' Equity</u> Current liabilities:		
Accounts payable	214,323	196,602
Other accrued liabilities	36,064	•
Deferred revenue	26,300	20,440
Current portion of long-term debt	1,053,869	285,196
Total current liabilities	1,330,556	535,316
Long-term debt	3,021,725	1,844,777
Total liabilities	4,352,281	2,380,093
Members' equity	16,528,485	15,343,055
	\$ 20,880,766	17,723,148

# Statements of Revenue and Expenses and Changes in Members' Equity

# Years ended December 31, 2023 and 2022

	<u>2023</u>	2022
Operating revenue:		
Membership dues and fees	\$ 2,468,761	2,132,691
Initiation fees	344,700	408,800
Processing and late fees	23,852	23,199
Banquet	982,537	858,543
Food and beverage	1,136,676	1,080,689
Golf	182,831	167,774
Swimming pool	84,104	87,191
Tennis	382,954	327,337
Clubhouse	54,348	51,061
Total operating revenue	5,660,763	5,137,285
Operating expenses:		
Banquet, food and beverage	2,558,828	1,964,763
Golf	398,512	293,554
Swimming pool	282,314	263,309
Tennis	499,198	372,776
Clubhouse	406,966	283,853
General and administrative	1,373,926	1,237,926
Total operating expenses	5,519,744	4,416,181
Income from operations	141,019	721,104
Other revenue (expense):		
Capital fees	1,085,676	1,006,663
Gain on sale of assets	<u>-</u>	227
Interest income	253,944	44,688
Investment return	87,173	(147,731)
Other income (loss)	204,129	(79,790)
Employee Retention Credit	(12( 229)	455,941
Interest expense	(126,238)	(62,745)
Depreciation and amortization	(460,273)	(386,772)
Total other revenue, net	1,044,411	830,481
Revenues in excess of expenses	1,185,430	1,551,585
Members' equity, beginning of year	15,343,055	13,791,470
Members' equity, end of year	\$ 16,528,485	15,343,055

# Statement of Functional Expenses

Year ended December 31, 2023

Program services					General and administrative	Total			
		Banquet, food		Swimming					
		& beverage	<u>Golf</u>	pool	<u>Tennis</u>	Clubhouse	<u>Total</u>		
Salaries and benefits	\$	956,021	249,529	46,516	391,731	79,355	1,723,152	623,921	2,347,073
Supplies		104,341	18,147	1,434	10,539	55,269	189,730	9,175	198,905
Cost of sales		890,494	-	-	20,956	-	911,450	-	911,450
Insurance		-	-	-	-		_	86,050	86,050
Payroll taxes		81,319	17,777	3,297	34,420	15	136,828	40,671	177,499
Equipment rental		8,061	3,071	_	1,359	19,279	31,770	-	31,770
Repair & maintenance		7,949	56,278	16,089	7,491	154,801	242,608	-	242,608
Utilities		-	-	-	-	-	-	284,636	284,636
Contract services		361,295	31,923	199,142	2,123	79,337	673,820	112,667	786,487
Professional fees		-	-	-	-	-	_	20,389	20,389
Bank charges		-	-	-	-	-	-	73,409	73,409
Travel and training		1,610	-	-	1,676	-	3,286	34,013	37,299
Postage		-	-	-	-	-	-	9,656	9,656
Printing		1,519	-	-	-	-	1,519	15,051	16,570
Linens		71,790	-	-	-	-	71,790	-	71,790
Uniforms		8,706	477	-	1,283	-	10,466	-	10,466
Bad debts		-	-	-	-	-	-	1,334	1,334
Other		65,723	21,310	15,836	27,620	18,910	149,399	62,954	212,353
	\$	2,558,828	398,512	282,314	499,198	406,966	4,145,818	1,373,926	5,519,744

# Statement of Functional Expenses

# Year ended December 31, 2022

Program services					General and administrative	Total			
		Banquet, food		Swimming					
		& beverage	<u>Golf</u>	<u>pool</u>	<b>Tennis</b>	<u>Clubhouse</u>	<u>Total</u>		
Salaries and benefits	\$	773,527	207,398	45,185	283,186	52,935	1,362,231	598,987	1,961,218
Supplies		96,192	19,938	4,162	10,897	44,452	175,641	7,700	183,341
Cost of sales		744,074	-	-	21,000	_	765,074	-	765,074
Insurance		-	-	-	-	-	-	65,542	65,542
Payroll taxes		68,558	15,491	2,972	26,000	-	113,021	37,453	150,474
Equipment rental		8,621	2,391	-	1,232	21,855	34,099	-	34,099
Repair & maintenance		6,414	27,007	2,110	4,971	103,915	144,417	-	144,417
Utilities		-	-	-	-	-	-	209,967	209,967
Contract services		134,600	2,042	190,673	2,042	48,500	377,857	89,633	467,490
Professional fees		-	-	-	-	-	-	13,648	13,648
Bank charges		-	-	-	-	-	-	64,053	64,053
Travel and training		6,206	-	-	1,754	-	7,960	17,636	25,596
Postage		-	-	-	_	-	-	7,955	7,955
Printing		2,798	-	-	-	-	2,798	11,612	14,410
Linens		60,838	-	-	-	-	60,838	-	60,838
Uniforms		8,037	282	-	229	-	8,548	-	8,548
Bad debts		-	-	-	-	-	-	15,956	15,956
Other		54,898	19,005	18,207	21,465	12,196	125,771	97,784	223,555
	\$	1,964,763	293,554	263,309	372,776	283,853	3,178,255	1,237,926	4,416,181

## Statements of Cash Flows

# Years ended December 31, 2023 and 2022

	<u>2023</u>	<u>2022</u>
Cash flows from operating activities:		
Revenues in excess of expenses	\$ 1,185,430	1,551,585
Adjustments to reconcile income		
to net cash provided by operating activities:		
Depreciation and amortization	460,273	386,772
Gain on sale of assets	-	(2,000)
Loss on disposal of equipment	-	1,773
Realized and unrealized (gains) losses on investments	(79,601)	150,353
Changes in operating assets and liabilities:		
Accounts receivable	(14,612)	(161,210)
Inventories	10,553	(27,117)
Prepaid expenses	10,117	(9,176)
Accounts payable	17,721	69,799
Other accrued liabilities	2,986	7,303
Deferred revenue	5,860	840
Net cash provided by operating activities	1,598,727	1,968,922
Cash flows from investing activities:		
Purchases of investments	(2,227,125)	(1,354,658)
Sales of investments	2,482,854	1,536,351
Proceed from sale of assets	-	2,000
Purchases of property and equipment	(3,145,061)	(1,365,095)
Net cash used in investing activities	(2,889,332)	(1,181,402)
Cash flows from financing activities:		
Loan proceeds	2,230,817	1,023,772
Principal payments on long-term debt	(285,196)	(205,196)
Net cash provided by financing activities	1,945,621	818,576
Net increase in cash and cash equivalents	655,016	1,606,096
Cash and cash equivalents, beginning of year	6,571,814	4,965,718
Cash and cash equivalents, end of year	\$ 7,226,830	6,571,814
Supplemental disclosure of cash flow information:		
Interest paid during year	\$ 126,238	62,745

#### Notes to Financial Statements

December 31, 2023 and 2022

## (1) Organization and Significant Accounting Policies

North Carolina State University Club (the "Club") is a member-owned private club located in Raleigh, North Carolina. It consists of facilities for tennis, golf, swimming, fitness, and dining.

The significant accounting policies of the Club are summarized below:

### (a) Revenue Recognition

The Club recognizes revenue from member dues over the membership period, which is generally one month. The performance obligation consists of providing members continuous access to the golf course, fitness center, and common areas, and is recognized ratably as services are simultaneously received and consumed by members. The dues are used to cover costs of operating the Club, maintaining the common elements and improvements, and providing for facility repair and replacement.

Revenues derived from pro shop, fitness class, and food and beverage sales are recognized as the fitness classes are held or as goods are delivered to the buyer. Facility rentals are recognized when the performance obligation of providing space for the event is satisfied.

Club dues paid in advance are deferred to the membership period to which they relate. All other amounts paid in advance are deferred to the period in which the underlying sale, event or rental takes place. Due to the nature and timing of the performance and/or transfer of services and products, substantially all contract liabilities at December 31 of each year are recognized in the following year.

#### (b) Cash and Cash Equivalents

Cash and cash equivalents include investments with an original maturity of three months or less.

#### (c) Receivables

An allowance is recorded for uncollectible receivables based on historical experience and a review of existing accounts. No allowance was required for 2023 and 2022.

### (d) Inventories

Inventories, consisting of food and beverages, are stated at the lower of cost or net realizable value.

## (e) Property and Equipment

Property and equipment are stated at cost. As applicable, interest expense is capitalized as a component of the cost of building renovations. Depreciation and amortization of property and equipment is computed using the straight-line method over the estimated useful lives of the assets ranging from five to forty years. See note 2.

#### Notes to Financial Statements

December 31, 2023 and 2022

## (1) Organization and Significant Accounting Policies, Continued

#### (f) Investments

Investments are reported at fair market value. The return on investments is included in the change in net assets in the accompanying statements of revenue and expenses and changes in members' equity. In addition, investment fees totaling \$7,265 and \$7,994 were netted with investment return in 2023 and 2022, respectively.

### (g) Fair Value Measurements

For determining fair value measurements, fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. Management follows an established framework for measuring fair value. That framework provides a fair value hierarchy, which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The three levels of inputs that may be used to measure fair value are described below:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: one or more significant inputs or significant value drivers are unobservable or based on market assumptions

### (h) Initiation Fees

Initiation fees are paid by new members when they join the Club. Such initiation fees are treated as income in the period in which they become due.

#### (i) Construction Assessment

Construction assessments are paid monthly by all members to help finance the Club's renovation project. Such construction assessments are treated as income in the period in which they become due.

### (j) Income Taxes

The Club is a non-profit organization exempt from federal income taxes under Section 501(c)(7) of the Internal Revenue Code and from state income taxes under similar provisions of North Carolina tax laws. The Club is subject to taxation on unrelated business income which consists primarily of interest from investments and net income from food service and rentals to nonmembers. No tax was payable for 2023 and 2022.

#### Notes to Financial Statements

December 31, 2023 and 2022

### (1) Organization and Significant Accounting Policies, Continued

#### (k) Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### (1) Functional Allocation of Expenses

Management estimates the costs of providing the various programs and other activities on a functional basis in the statements of revenue and expenses and changes in members' equity. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Expenditures not directly attributable to specific programs or supporting services are allocated to programs or supporting services by management based on what is considered to be the best available objective criteria, such as hours worked or relative benefit.

### (2) Property and Equipment

A summary of property and equipment is as follows:

	<u>2023</u>	<u>2022</u>
Land improvements	\$ 99,789	99,789
Buildings and improvements	720,834	720,834
Future Ahead renovations	7,516,044	7,516,044
Leasehold improvements	779,829	779,829
Golf course equipment	178,240	176,762
Tennis and pool equipment	911,707	537,316
Kitchen and dining room equipment	665,542	586,940
Office and house equipment	1,228,807	896,271
Fitness center	149,559	149,559
Computer upgrade	13,912	13,912
I-440 construction projects	4,523,387	2,165,334
	16,787,650	13,642,590
Less accumulated depreciation and amortization	(4,853,014)	_(4,392,742)
Total property and equipment, net	\$ 11,934,636	9,249,848

Property and equipment purchased by the Club becomes the property of the NC State University Foundation (the "Foundation") upon acquisition. The property and equipment is available for use by the Club as long as the lease (see note 3) remains in place. Such property and equipment is included in the assets of the Club and is depreciated over its estimated useful life.

#### Notes to Financial Statements

#### December 31, 2023 and 2022

## (3) Leases

The Club leases land and facilities from the Foundation through a sub-lease dated December 1, 2000 for \$10 per year that was paid in full at the time of the execution of the lease. The original land lease between North Carolina State University and the Foundation is a 99-year lease dated December 12, 1960. The Club's sublease agreement is for the remainder of the original 99-year lease. The lease is cancelable with twelve months notice by either party. The North Carolina State University Board of Trustees must approve a cancellation by the Foundation. The lease is automatically cancelled should the Foundation's lease be cancelled. Property and equipment purchased by the Club becomes the property of the Foundation and is available for use by the Club as long as the lease remains in place.

## (4) Capital Campaign Funds

Funds in the amount of \$6,893 as of December 31, 2023 and 2022, are available for major repairs and improvements to the buildings through a Capital Campaign fund that is administered by the NC State Foundation. There were no uncollected pledges held by the NC State Foundation as of December 31, 2023 and 2022.

## (5) Fair Value Measurement of Investments

Investments are stated at fair value and consist of mutual funds invested in equity securities. All are measured at fair value based on quoted prices in active markets and as such are categorized as Level 1 for determining fair value. Investments totaled \$1,054,469 and \$1,230,597 as of December 31, 2023 and 2022, respectively. The total cost of investments was \$1,009,467 and \$1,336,598 as of December 31, 2023 and 2022, respectively.

Investment return is summarized as follows:

	<u>2023</u>	<u>2022</u>
Dividends	\$ 14,837	10,616
Net realized losses	(51,501)	(45,594)
Net unrealized gains (losses)	131,102	(104,759)
	94,438	(139,737)
Investment fees	(7,265)	(7,994)
Net investment return	\$ 87,173	(147,731)

#### Notes to Financial Statements

December 31, 2023 and 2022

### (6) Members' Equity

The types of memberships currently offered by the Club are as follows:

#### (a) Alumni Member

Alumni is defined as any person who is 18 years of age or older and meets one or more of the following criteria: (1) has received a degree from NC State University ("NCSU"); (2) has been accepted and enrolled in a degree program at NCSU and can successfully prove completion of at least 9 semester hours in such degree program; (3) has attended NCSU and can successfully prove completion of at least 9 semester hours and who subsequently received a degree from another college or university. A one-time non-refundable entrance fee is payable upon admittance to the Club and monthly dues, construction fees, and food minimums thereafter.

#### (b) Faculty and Staff

All full-time, part-time, retired faculty, visiting faculty, adjunct faculty, and staff including professional staff of Research Triangle Institute are eligible for membership under this classification. Faculty & Staff members are subject to monthly dues, non-refundable entrance fees, monthly assessments and quarterly food minimums.

### (c) Friends of the University Club

This category of membership is defined as an individual 18 years of age or older or family who has demonstrated a strong commitment and continued support to NC State University or the University Club. This commitment can be demonstrated in many ways and will be evaluated on a case-by-case basis and shall be determined in the sole discretion of the Board of Directors. Admittance under this category requires nine affirmative votes of approval by the Board of Directors then present and voting, a one-time non-refundable entrance fee, and monthly dues, construction fees, and food minimums thereafter. This category, combined with the "Friends of the University" category, should not exceed 20% of the total membership of the Club.

### (d) Legacy

A Legacy member is defined as any person 18 years of age or older who is the son and/or daughter of a current or former Club member who pays a one-time non-refundable entrance fee upon admittance to the Club and monthly dues, construction fees, and food minimums thereafter. The prospective member should be able to prove a direct family relationship to a current or previous member of the Club and demonstrate a strong commitment and continued support to NCSU and the University Club. Members of this category should not exceed 5% of the total membership of the Club.

### (e) Non-Resident

Any active member who is currently in one of the four main membership classifications and who resides or relocates outside a 50-mile radius from the Club is subject to a one-time non-refundable entrance fee, monthly dues at one-half the regular amount, and construction fees. Non-resident members are exempt from the quarterly food minimum.

#### Notes to Financial Statements

December 31, 2023 and 2022

#### (6) Members' Equity, Continued

#### (f) Centennial Corporate Partner

All faculty and staff who work at a Centennial Campus Corporate Partner business housed on Centennial Campus of North Carolina State University are eligible for membership under this classification. This category shall not exceed 100 members and is subject to monthly dues, entrance fees, monthly assessments and quarterly food minimums.

## (g) Senior (70+) years old

A Senior member is defined as an active member who has been a member for 10 consecutive years and has reached the age of 70. Senior members pay 80% of monthly dues, construction fees of \$50 a month, and a food minimum set at \$72 per quarter.

### (7) Credit Risk

Financial instruments which potentially subject the Club to concentration of credit risk consist primarily of demand deposits, investment securities, and member receivables. Management believes demand deposits are placed with a high credit quality financial institution. Member receivables include a large number of individual members with small balances.

The Club places all of its cash in federally insured financial institutions, which limits its credit risk. Balances exceeding the FDIC insured limit of \$250,000 totaled \$6,908,604 and \$6,269,151 as of December 31, 2023 and 2022, respectively.

### (8) Notes Payable

On March 17, 2020, the Club entered into a \$5,000,000 non-revolving line of credit with a bank to be used for capital projects associated with the I-440 widening project. Interest only is payable monthly at a fixed rate of 3.75% with annual principal payments through March 25, 2024, at which time the balance will be converted to a term loan. The balance outstanding net of unamortized loan costs as of December 31, 2023 and 2022 was \$4,069,554 and \$2,118,737, respectively.

On February 12, 2020, the Club took out a zero interest loan for \$25,979 from a financial institution to purchase a new tractor with monthly payments of \$433. The balance outstanding as of December 31, 2023 and 2022 was \$6,040 and \$11,236, respectively.

#### Notes to Financial Statements

#### December 31, 2023 and 2022

## (8) Notes Payable, Continued

On February 1, 2021, the Club entered into a \$200,000 non-revolving line of credit with a bank to be used for capital projects associated with the I-440 widening project. Interest only is payable monthly at the Wall Street Journal Prime Rate with the entire principal balance due on September 23, 2024. The interest rate was 8.50% as of December 31, 2023. The balance outstanding as of December 31, 2023 and 2022 was \$0.

Future minimum payments are as follows:

### Year ending December 31,

2024	\$ 1,053,869
2025	894,569
2026	927,822
2027	963,219
2028	236,115
	\$ 4,075,594

## (9) Retirement Plan

The Club maintains a 401(k) profit sharing plan that covers substantially all employees meeting certain eligibility requirements. Retirement plan expense totaled \$10,000 in 2023 and 2022.

## (10) Information Regarding Liquidity and Availability of Resources

The Club regularly monitors the availability of resources required to meet its operating needs and other contractual commitments. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Club considers all expenditures related to its ongoing activities, as well as the conduct of services undertaken to support those activities, to be general expenditures.

The Club's financial assets as of December 31, 2023 consist of cash, accounts receivable, and investments reduced by any board-designated fund, resulting in net financial assets of \$8,863,272, all of which are available to meet general expenditures within one year of the financial statement date.

	<u>2023</u>	<u>2022</u>
Financial assets, at year end:		
Cash and cash equivalents	\$ 7,226,830	6,571,814
Accounts receivable	581,973	567,361
Investments, at fair value	1,054,469	1,230,597
Financial assets available to meet cash needs		
for general expenditures within one year	\$ 8,863,272	8,369,772

#### Notes to Financial Statements

December 31, 2023 and 2022

## (10) Information Regarding Liquidity and Availability of Resources, Continued

In addition to financial assets available to meet general expenditures over the next 12 months, the Club operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures.

### (11) Related Party Transactions

A total of approximately \$328,000 and \$323,000 during 2023 and 2022, respectively, was paid to a company whose principal is a Club board member to relocate infrastructure that was displaced by the I-440 widening project.

### (12) Subsequent Events

The lease with the Foundation (see note 3) is currently being renegotiated and modified. These modifications are not expected to have a significant financial impact on the Club.

The date to which events occurring after December 31, 2023, the date of the most recent statement of financial position, have been evaluated for possible adjustment to the financial statements or disclosure is April 3, 2024, the date the financial statements were available to be issued.