Form <b>88</b>	79-TE			for a Ta	x Exem	Authorizat			OMB No. 1545-0047
		For calendar ye	ear 2023, or fis			2023, and ending for your records.		20 <u>24</u>	2023
Department o Internal Rever	of the Treasury nue Service		Go te			the latest inform			
Name of file	er THE NO	RTH CAR		AGRICULT				EIN or SSN	
	FOUNDA	TION, I						56-604	9304
Name and t	title of officer or pe	rson subject to		IN DELEHA		~			
Part I	Type of	Return and		SISTANT T Information	REASURE	X			
					TE and enter th	ne applicable amo	unt if any from	n the return Fo	orm 8038-CP and
Form 5330 or <b>10a</b> bel whichever	0 filers may enter low, and the amo	r dollars and o ount on that li	cents. For a ne for the r	all other forms, ent eturn being filed w	er whole dollar /ith this form w	s only. If you chec as blank, then leav	k the box on li /e line <b>1b, 2b,</b>	ne 1a, 2a, 3a, 3b, 4b, 5b, 6b	4a, 5a, 6a, 7a, 8a, 9a, , 7b, 8b, 9b, or 10b, o not complete more
1a Fo	orm 990 check h	iere							2 <u>6,150,265.</u>
2a Fo	orm 990-EZ che	ck here				EZ, line 9)			)
	orm 1120-POL o					22)			
	orm 990-PF che					<b>ne</b> (Form 990-PF,			)
	orm 8868 check					c)			
	orm 990-T check					ne 4)			)
	orm 4720 check orm 5227 check								·
	orm 5330 check					19)			·
	orm 8038-CP ch					uested (Form 8038			
Part II	Declarat	ion and Si	gnature	Authorization	of Officer of	or Person Sub	ject to Tax		
financial ir later than payment of personal in <b>PIN: chec</b>	nstitution to debi 2 business days of taxes to receiv dentification nun ck one box only	t the entry to prior to the p e confidential nber (PIN) as r	this accour ayment (se informatio my signatur	nt. To revoke a pa ttlement) date. I a n necessary to an re for the electron	yment, I must o lso authorize th swer inquiries a ic return and, if	r payment of the for contact the U.S. Tr le financial institut and resolve issues applicable, the co	easury Financ ions involved in related to the	ial Agent at 1-8 n the processir payment. I hav	88-353-4537 no ng of the electronic re selected a
X	l authorize MI	LLIAMS	OVERM	AN PIERCE	, LLP		to	enter my PIN	49304
				ERO firm	n name				Enter five numbers, but do not enter all zeros
	with a state age on the return's c As an officer or p return. If I have i	ncy(ies) regula lisclosure con person subjec ndicated with	ating charit sent scree t to tax wit in this retu	ies as part of the I n. h respect to the e	RS Fed/State p ntity, I will ente he return is bei	r my PIN as my sig ng filed with a stat	horize the afor gnature on the	ementioned EF tax year 2023	RO to enter my PIN electronically filed
Signature of c	officer or person subject	ct to tax Erin	1 C. Del	ehant				Date 1	1/06/2024
Part III		tion and A							
	<b>IN/PIN.</b> Enter yo FIN) followed by						4649304 enter all zeros		
	g this return in ac					electronically filed ed e-File (MeF) Inf			firm that I am e- <i>file</i> Providers for
ERO's signa	ature <b>WIL</b>	LIAMS C	VERMA	N PIERCE,	LLP	Da	ate <u>11/</u>	06/24	
For Privad	cy Act and Pape		ot Subm		o the IRS U	- See Instructi nless Reques			orm <b>8879-TE</b> (2023)
LHA 30252								Powered by	SafeSend Returns

			***PUBLIC DISCLOSURE COPY**		
	0	00	Return of Organization Exempt From	n Income Tax	OMB No. 1545-0047
For	m <b>Y</b>	90	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (	except private foundation	s) <b>2023</b>
Don	rtmont	of the Treesury	Do not enter social security numbers on this form as it may		Open to Public
Inter	nal Reve	of the Treasury enue Service	Go to www.irs.gov/Form990 for instructions and the late		Inspection
A	For th	e 2023 calenc	lar year, or tax year beginning $ m JUL1$ , $2023$ and ending	JUN 30, 2024	
	Check if applicab	le.	f organization	D Employer identific	ation number
, 	Addre	THE	NORTH CAROLINA AGRICULTURAL		
	Chang	Je FOUN	DATION, INC.		
	chang	pe Doing b	usiness as	56-604930	
	return Final	Number	r and street (or P.O. box if mail is not delivered to street address)		
			BOX 7207	919-513-'	
_	ated	City or 1	cown, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	40,193,372.
	_return Applie	KALC	IGH, NC 27695-7207	H(a) Is this a group re	
	tion pendi		nd address of principal officer: ERIN DELEHANTY AS C ABOVE	for subordinates	
		empt status:		<b>H(b)</b> Are all subordinates in	
	Nebsi	~	X         501(c)(3)         501(c) (         )         (insert no.)         4947(a)(1) or           SCHEDULE         O	´	list. See instructions
				H(c) Group exemption (ear of formation: 1944	
P	art I	Summary			State of legal dominine. NC
<u> </u>	1		be the organization's mission or most significant activities: SEE SCHE	DIILE O	
e	1.	Drieny descrit			
Activities & Governance	2	Check this bo	if the organization discontinued its operations or disposed of m	ore than 25% of its net ass	ets
veri	3			<b>3</b>	195
ŝ	4		dependent voting members of the governing body (Part VI, line 1b)		187
ა თ	5		of individuals employed in calendar year 2023 (Part V, line 2a)		0
itie	6		of volunteers (estimate if necessary)		200
ctiv	7 a		d business revenue from Part VIII, column (C), line 12		0.
Ā	b		business taxable income from Form 990-T, Part I, line 11		0.
				Prior Year	Current Year
đ	8	Contributions	and grants (Part VIII, line 1h)	13,914,993.	18,766,040.
Revenue	9	Program serv	ice revenue (Part VIII, line 2g)	2,044,336.	1,442,339.
eve	10	Investment in	come (Part VIII, column (A), lines 3, 4, and 7d)	4,320,938.	5,564,114.
£	11	Other revenue	e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	499,804.	377,772.
	12	Total revenue	- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	20,780,071.	26,150,265.
	13	Grants and si	milar amounts paid (Part IX, column (A), lines 1-3)	8,261,466.	8,484,511.
			to or for members (Part IX, column (A), line 4)	0.	0.
ŝ	15		r compensation, employee benefits (Part IX, column (A), lines 5-10)	380,078.	530,016.
en se	16a		undraising fees (Part IX, column (A), line 11e)	0.	0.
Expenses	b.		ing expenses (Part IX, column (D), line 25) 646,751.	10.101.100	
ш	1 11		es (Part IX, column (A), lines 11a-11d, 11f-24e)	10,131,499.	14,513,569.
	18		es. Add lines 13-17 (must equal Part IX, column (A), line 25)	18,773,043.	23,528,096.
	19	Revenue less	expenses. Subtract line 18 from line 12	2,007,028.	2,622,169.
Net Assets or				Beginning of Current Year	End of Year
Sset	20		Part X, line 16)	251,123,547.	278,488,848.
et A	21		s (Part X, line 26)	7,259,224.	16,904,114.
Ž.	art II	Net assets or	fund balances. Subtract line 21 from line 20	243,864,323.	261,584,734.
		-		tomonto and to the best of any	Inourlades and balled it '-
	-		I declare that I have examined this return, including accompanying schedules and sta		KIIOWIEUYE AND DEIIET, IT IS
urue	, corre	ci, anu complete	. Declaration of preparer (other than officer) is based on all information of which prep	arer nas any knowledge.	

Sign	Signature of officer				Date	
Here	ERIN DELEHANTY, ASSISTANT	TREASURER				
	Type or print name and title					
	Print/Type preparer's name	Preparer's signature		Date	Check X	PTIN
Paid	MARYELLEN PRANCE, CPA	MARYELLEN	PRANCE, CE	211/06	/24 self-employed	P01662078
Preparer	Firm's name WILLIAMS OVERMAN	PIERCE, LL	P		Firm's EIN 56-	1031342
Use Only	Firm's address 2501 ATRIUM DRIVE	, SUITE 50	0			
	RALEIGH, NC 27607				Phone no.919-	782-3444
May the I	RS discuss this return with the preparer shown abo	ve? See instructions				X Yes No
LHA For	Paperwork Reduction Act Notice, see the separ	ate instructions.	332001 12-21-23			Form <b>990</b> (2023)

	THE NORTH CAROLINA AGRICULTURAL		
	1990 (2023) FOUNDATION, INC.	56-6049304	Page <b>2</b>
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>	
1	Briefly describe the organization's mission: TO AID AND PROMOTE BY FINANCIAL ASSISTANCE AND OTHERWISE EDUCATION, RESEARCH, AND OTHER EXTENSION WITHIN THE COLL		F
	AGRICULTURE AND LIFE SCIENCES AT NC STATE UNIVERSITY.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
_	prior Form 990 or 990-EZ?	Yes	XNo
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	XNo
-	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as	measured by expenses.	
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other		nd
	revenue, if any, for each program service reported.		
4a	00 ECA 24E 0 404 E11	enue \$ 1,442,	339.)
10	AIDS AND PROMOTES BY FINANCIAL ASSISTANCE AND OTHERWISE		
	EDUCATION, RESEARCH, AND OTHER EXTENSION WITHIN THE COLL		
	AGRICULTURE AND LIFE SCIENCES AT NC STATE UNIVERSITY.		
	AGAICODIONE AND DIFE SCIENCES AT MC STATE ONIVERSITI.		
4b	(Code:) (Expenses \$ including grants of \$) (Reve	nue \$	)
4c	(Code:) (Expenses \$ including grants of \$) (Reve	nue \$	)
4d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$ ) (Revenue \$	)	
4e	Total program service expenses 22,764,345.		
			00

 THE NORTH CAROLINA AGRICULTURAL

 Form 990 (2023)
 FOUNDATION, INC.

 Part IV
 Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	X	<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		37	
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total		77	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			v
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			v
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		<u> </u>
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	140	х	
10-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	Λ	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	10-	Х	
<b>b</b>	Schedule D, Parts XI and XII	12a		<u> </u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	12b		v
10	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	120		X
13	Did the even similar in a still a second	14a		X
14a		144		- 23
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			<u> </u>
10	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I.</i> See instructions	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
-	1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	

Form 990 (2023)

		6-60493	304	Р	age <b>4</b>
Par	t IV Checklist of Required Schedules (continued)				
		г		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on				
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	I	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's cu	urrent			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			37	
	Schedule J	····· -	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as				
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete				
	Schedule K. If "No," go to line 25a	·····	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	Г	24b		<u> </u>
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defea		~		
	any tax-exempt bonds?	·····	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	·····	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit		05		x
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, a				
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," compl		0.51		x
~~	Schedule L, Part I	·····	25b		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current				
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%				
~=	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key emplo	·			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% c		07		x
~~	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Pe		27		
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part	v,			
	instructions for applicable filing thresholds, conditions, and exceptions):				
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If		00-		x
L.	"Yes," complete Schedule L, Part IV	····· ト	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	·····	28b		
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If		00-		x
~	"Yes," complete Schedule L, Part IV	·····	28c	X	
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M		29	Λ	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		20		x
04	contributions? If "Yes," complete Schedule M	·····	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>		20		x
22	Schedule N, Part II	·····	32		
33			22		x
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		33		
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		24	х	
05 -	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	·····	34	Λ	x
			35a		
a	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled en		05h		
26	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		35b		
36			26		x
27	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	·····	36		
37			37		x
38	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	·····	31		- 23
30			38	х	
Par	Note: All Form 990 filers are required to complete Schedule O           t V         Statements Regarding Other IRS Filings and Tax Compliance	<u></u>	30	- 22	I
	Check if Schedule O contains a response or note to any line in this Part V				
				Yes	No
19	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1		103	
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b	0			
U		Y			

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c

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FOUN	<b>JDA</b>	TΤ	ON	. I	NC.

THE	NORTH	CAROLINA	AGRICULTURAL
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Fo	orm 990 (2023) FOUNDATION, INC. 56-	6049304	Pa	age <b>5</b>
Ρ	Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2	2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return	0		
	<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
3	3a Did the organization have unrelated business gross income of \$1,000 or more during the year?	<u>3a</u>		Х
	<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	<u>3b</u>		
4	4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
	b If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			<u>X</u>
	<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			Х
	c If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			
6	6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization sol	icit		
	any contributions that were not tax deductible as charitable contributions?	<u>6a</u>		Х
	<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
_	were not tax deductible?	6b		
7				37
	a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to th			X
	<b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided?			
	c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			х
	to file Form 8282?	<u>7c</u>		
	d If "Yes," indicate the number of Forms 8282 filed during the year 7d	7e		Х
	<ul> <li>e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?</li> <li>f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?</li> </ul>			X
	<ul> <li>f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?</li> <li>g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required.</li> </ul>		N/	
	<b>h</b> If the organization received a contribution of quantice intellectual property, and the organization life i of the organization file a Form 10		N/	
8				
		V/A 8		
9				
	a Did the sponsoring organization make any taxable distributions under section 4966?	J/A 9a		
	<b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	J/A 96		
10	0 Section 501(c)(7) organizations. Enter:			
	a Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			
	b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	1 Section 501(c)(12) organizations. Enter:			
	a Gross income from members or shareholders N/A 11a			
	<b>b</b> Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	2a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	b If "Yes," enter the amount of tax-exempt interest received or accrued during the yearN/A 12b			
13		- / -		
	· · · · · · · · · · · · · · · · · · ·	N/A 13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
	<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
	c Enter the amount of reserves on hand			v
	4a Did the organization receive any payments for indoor tanning services during the tax year?			Х
	<b>b</b> If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>	<u>14b</u>		
15		45		х
	excess parachute payment(s) during the year?	15		11
16	If "Yes," see the instructions and file Form 4720, Schedule N.	16		х
10	6 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?			23
17				
17				
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	J/A 17		

Form	990 (2023) FOUNDATION, INC.		56-6049			age 6
Pa	t VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 t	hrough	7b below, and for a	"No" ı	respon	se
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule C					
	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	195			
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					
b	Enter the number of voting members included on line 1a, above, who are independent	1b	187	_		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	p with a	ny other			
	officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under the	e direct	supervision			
				3		X
4	Did the organization make any significant changes to its governing documents since the prior Form S			4		X
5	Did the organization become aware during the year of a significant diversion of the organization's as	sets?		5		X
6	Did the organization have members or stockholders?			6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	opoint o	ne or			
	more members of the governing body?			7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, s					
•	persons other than the governing body?			7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	-	-	0-	X	
a b	The governing body? Each committee with authority to act on behalf of the governing body?			8a 8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be rea			00	21	
5	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re			_ <b>J</b>		
		<u>venue</u> (	<u>, , , , , , , , , , , , , , , , , , , </u>		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		X
	If "Yes," did the organization have written policies and procedures governing the activities of such ch					
			,	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bod	y before	filing the form?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	e to confl	icts?	12b	Х	
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? // "	Yes," de	scribe			
	on Schedule O how this was done			12c	Х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			14	X	
15	Did the process for determining compensation of the following persons include a review and approva	al by ind	ependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official			<u>15a</u>	X	
b	Other officers or key employees of the organization			15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arranged			10-		x
h	taxable entity during the year?			<u>16a</u>		
α	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluation is just work we arrangements under applicable federal tax law, and take stops to safeguard the organization of the or		-			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ			16b		
Sec	exempt status with respect to such arrangements?				1	1
17	List the states with which a copy of this Form 990 is required to be filed <b>NONE</b>					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, a	nd 990.	$\Gamma$ (section 501(c)(3)	s only)	availat	ole
	for public inspection. Indicate how you made these available. Check all that apply.		(2001,011,001,00,00)	(iny)		
	· · · · · · · · · · · · · · · · · · ·					
	X Own website Another's website X Upon request Other (explain	n on Sch	nedule O)			

19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial
	statements available to the public during the tax year.

20	State the	name, a	address, and	d telephone numb	er of the	e person who possesses the organization's books a	nd records
	ERIN	DELE	EHANTY	- 919-513	3-71	49	
	NCSU	BOX	7207,	RALEIGH,	NC	27695	

NOTTAR	TNC.	

THE	NORTH	CAROLINA	AGRICULTURAL	
FOUN	<b>JDATION</b>	I. INC.		

Form 990 (	2023)	FOUNDAT	ION, IN	IC.		56-60
Part VII	Compensation	of Officers,	Directors	, Trustees,	Key Employees,	Highest Compensated
	<b>Employees</b> an	d Independe	ent Contra	actors		

### Employees, and independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

----

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average	(do		Pos		ו than d	ne	Reportable	Reportable	Estimated
	hours per	box	, unle	ss pei	rson i	is both	an	compensation	compensation	amount of
	week		cer ar		Irecto	or/trus	ee)	from	from related	other
	(list any	ndividual trustee or director						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	ruste	l trus		ee,	npen		1099-NEC)	1033-NEO)	and related
	below	dual t	nstitutional trustee		ƙey employee	st cor	ar	1000 (120)		organizations
	line)	Indivi	Institu	Officer	Key ei	Highest compensated employee	Former			
(1) DANA HARRIS	1.00									
TREASURER	40.00			Х				0.	279,586.	76,575.
(2) RODOLPHE BARRANGOU	1.00									
DIRECTOR	40.00	Х						0.	274,492.	45,431.
(3) TODD SEE	1.00									
DIRECTOR	40.00	Х						0.	222,701.	38,204.
(4) SONIA MURPHY	1.00									
PRESIDENT	40.00			X				0.	217,899.	37,327.
(5) ERIN DELEHANTY	1.00									
ASSISTANT TREASURER	40.00			X				0.	188,285.	53,735.
(6) KP SANDEEP	1.00									
DIRECTOR	40.00	Х						0.	195,987.	34,473.
(7) KATHY KENNEL	1.00									
ASSISTANT SECRETARY	40.00			X				0.	137,043.	26,244.
(8) CARL HOLLIFIELD	1.00									~~
DIRECTOR	40.00	Х						0.	102,798.	32,567.
(9) BRITTANY WHITMIRE	1.00									
DIRECTOR	40.00	Х						0.	92,608.	30,546.
(10) NORMAN HARRELL	1.00							0	00 001	
DIRECTOR	40.00	X						0.	89,621.	29,764.
(11) JEREMY MARTIN	1.00							0	<b>F1</b> 00F	05 005
DIRECTOR	40.00	X				<u> </u>		0.	71,035.	25,085.
(12) ALAN AYERS	1.00			37				0	0	0
EXECUTIVE COMMITTEE	1 0 0	Х	<u> </u>	X		-		0.	0.	0.
(13) ALEX WATKINS	1.00							0	0	0
DIRECTOR	1 0 0	X	<u> </u>			-		0.	0.	0.
(14) AMY DALRYMPLE	1.00	x						0.	0.	0
DIRECTOR	1 0 0	A	<u> </u>					0.	0.	0.
(15) ANDREW BURLESON DIRECTOR	1.00	x						0.	0.	0.
(16) ANDREW EURE, JR.	1.00		-	-		-		0.	U •	<u> </u>
DIRECTOR	L . 00	x						0.	0.	0.
(17) ANDY CURLISS	1.00		-			-		0.	U •	U •
DIRECTOR	<b>1.00</b>	x						0.	0.	0.
	1	177	I	I	1	1		0.	0.	<b>Garm 990</b> (2022)

THE	NORTH	CAROLINA	AGRICULTURAL

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Form 990 (2023) FOUNDATIC	N, INC.								56-604	<u>4930</u>	4 Page	e <b>8</b>
Part VII Section A. Officers, Directors, Trust	ees, Key Emp	oloye	ees,	and	l Hig	ghes	t C	ompensated Employee	s (continued)			
(A)	(B)				C)			(D)	(E)		(F)	
Name and title	Average			Pos	ition			Reportable	Reportable		Estimated	
	hours per		not ch , unles					compensation	compensation		amount of	
	week	offic	cer and	d a di	irecto	r/trus	tee)	from	from related		other	
	(list any	ctor						the	organizations	co	mpensatio	n
	hours for	r dire				eq		organization	(W-2/1099-MISC	:/	from the	
	related	tee o	ustee			ensat		(W-2/1099-MISC/	1099-NEC)	0	rganization	1
	organizations	ll trus	nal tr		oyee	omp		1099-NEC)		2	and related	
	below	ndividual trustee or director	nstitutional trustee	cer	Key employee	Highest compensated employee	ner			or	ganizations	S
	line)	Indi	Inst	Officer	Key	emple	Former					
(18) ANTOINE MOORE	1.00											
DIRECTOR		Х						0.	(	0.	(	).
(19) ARCHIE GRIFFIN	1.00											
DIRECTOR		Х						0.	(	0.	(	).
(20) ASHLEY COLLINS	1.00											
EXECUTIVE COMMITTEE		х		х				0.	(	0.	(	).
(21) AYDEN LEE, JR.	1.00											-
DIRECTOR	1.00	х						0.		o.	ſ	).
	1.00	Δ	$\left  \right $			-		0.	· · · · · · · · · · · · · · · · · · ·	<u>,                                    </u>		<u>)                                    </u>
(	1.00										,	`
DIRECTOR	1 0 0	Х						0.		0.		).
(23) BLAIR ROBERTSON	1.00											_
DIRECTOR		Х						0.	(	0.	(	).
(24) BOB CREWS	1.00											
DIRECTOR		Х						0.	(	0.	(	).
(25) BOB FORD	1.00											
DIRECTOR		Х						0.	(	0.	(	).
(26) BRAD HARGETT	1.00											
DIRECTOR		х						0.		0.	(	).
1b Subtotal								0.	1,872,05		29,951	
c Total from continuation sheets to Part VII								0.		0.		).
								0.	1,872,05	-	29,951	
d Total (add lines 1b and 1c)						<u></u>				J•  =	27,751	- •
2 Total number of individuals (including but no	ot limited to th	ose	listeo	d ab	ove	) wn	o re	eceived more than \$100,	000 of reportable			0
compensation from the organization												0
											Yes N	10
<b>3</b> Did the organization list any <b>former</b> officer,	director, truste	ee, k	key e	mpl	oye	e, or	hig	hest compensated emp	loyee on			
line 1a? If "Yes," complete Schedule J for su										3		X
4 For any individual listed on line 1a, is the su	m of reportabl	e co	mpe	nsa	tion	and	oth	ner compensation from t	he organization			
and related organizations greater than \$150	,000? If "Yes,	" со	mple	te S	Sche	dule	e J f	or such individual		4	X	
5 Did any person listed on line 1a receive or a												
rendered to the organization? If "Yes," com	plete Schedule	e J fa	or su	ch r	oers	on .		-		5	3	X
Section B. Independent Contractors												
1 Complete this table for your five highest cor	npensated ind	epe	nden	t co	ontra	actor	rs th	nat received more than \$	100.000 of compe	nsation	from	
the organization. Report compensation for t	-											
(A)	no outoridur ye		- TGIIII	<u>g 11</u>				(B)			(C)	
Name and business	address	NC	ONE					Description of s	ervices		bensation	
		110						I				
							-+					
							_					
							_					
2 Total number of independent contractors (ir	cluding but no	ot lin	nited	to	thos	se lis	ted	above) who received mo	ore than			

0

FOUNDATION, INC.

Part VII Section A. Officers, Directors, Tru		lipio	yee			ligne	est (		, ,	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(cl	neck	all t	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	recto				em pl		organization	(W-2/1099-MISC)	from the
	hours for	ordi	ee			ated		(W-2/1099-MISC)		organization
	related	ustee	trust		9	pens				and related
	organizations	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee				organizations
	below	lividu	stituti	Officer	y em	ghest	Former			
	line)	n	<u>n</u>	0ff	Ke	Hig	Fo			
(27) BRANDON YOUNG	1.00									
DIRECTOR		Х						0.	0.	0.
(28) BRIAN WARREN	1.00									
EXECUTIVE COMMITTEE		X		Х				0.	Ο.	0.
(29) BRYAN BLINSON	1.00									
SECRETARY		x		х				0.	0.	0.
(30) BRYAN COOK	1.00									
DIRECTOR	<u> </u>	x						0.	0.	0.
(31) BUDDY GAITHER, JR.	1.00	A						0.	0.	0.
1	1.00								0	
DIRECTOR	1 0 0	Х						0.	0.	0.
(32) BUNDY LANE	1.00									
DIRECTOR		Х						0.	0.	0.
(33) CAMERON EAKER	1.00									
DIRECTOR		Х						0.	0.	0.
(34) CATHY HORTON	1.00									
DIRECTOR		X						0.	0.	0.
(35) CHAD BENTON	1.00									
EXECUTIVE COMMITTEE		x		х				0.	0.	0.
(36) CHAD DOCSH	1.00									
DIRECTOR	1.00	x						0.	0.	0.
(37) CHARLES GLASS	1.00	Δ						0.	0.	0.
	1.00								0	
DIRECTOR	1 0 0	Х						0.	0.	0.
(38) CHARLES HALL	1.00									
DIRECTOR		Х						0.	0.	0.
(39) CHARLES KING	1.00									
DIRECTOR		Х						0.	0.	0.
(40) CHARLIE WILKINSON	1.00									
DIRECTOR		X						0.	0.	0.
(41) CHARLOTTE VICK	1.00									
EXECUTIVE COMMITTEE		x		x				0.	0.	0.
(42) CHRIS SMITH	1.00		$\square$					<b>```</b>		<b>```</b>
DIRECTOR	<u> </u>	x						0.	0.	0.
	1 00	^	$\vdash$					U •	U •	<b>U</b> .
(43) CHRISTIAN OVERTON	1.00							_	•	
DIRECTOR		Х						0.	0.	0.
(44) CLAY HINNANT	1.00								-	_
DIRECTOR	ļ	Х						0.	0.	0.
(45) CLAY STRICKLAND	1.00	]								
DIRECTOR		X						0.	Ο.	0.
(46) COLTIN CARAWAY	1.00									
		1	ı						0	
DIRECTOR		Х						0.	0.	0.

FOUNDATION, INC.

Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, ar	nd H	lighe	est (	Compensated Employe	es (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(cl	neck	all t	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	r				lo ye		the	organizations	compensation from the
	(list any hours for	lirect				d em p		organization (W-2/1099-MISC)	(W-2/1099-MISC)	organization
	related	e or c	stee			sated		(00-2/1099-00130)		and related
	organizations	truste	al trus		yee	m per				organizations
	below	Individual trustee or director	nstitutional trustee	5	m plo	stco	er			er gan Lanene
	line)	Indivi	Instit	Officer	Key employee	Highest compensated employee	Former			
(47) CONNIE SMITH	1.00									
DIRECTOR		x						0.	0.	0.
(48) CRAIG WEST	1.00									
DIRECTOR		Х						0.	0.	0.
(49) CURT HONEYCUTT	1.00									
DIRECTOR		Х						0.	0.	0.
(50) DAN WARREN	1.00									
DIRECTOR		Х						0.	0.	0.
(51) DAVID ANDERSON	1.00									
DIRECTOR		Х						0.	0.	0.
(52) DAVID CORRELL	1.00									
DIRECTOR	1 0 0	Х						0.	0.	0.
(53) DAVID CORUM	1.00								0	0
DIRECTOR	1.00	Х						0.	0.	0.
(54) DAVID DAVENPORT DIRECTOR	1.00	x						0.	0.	0.
(55) DAVID HARTMAN	1.00	<u> </u>						0.	0.	0.
EXECUTIVE COMMITTEE	1.00	x		х				0.	0.	0.
(56) DAVID HEATH	1.00								0.	
DIRECTOR	1000	x						0.	0.	0.
(57) DAVID HOGAN	1.00									
DIRECTOR		x						0.	0.	0.
(58) DAVID PEELE	1.00									
DIRECTOR		x						0.	0.	0.
(59) DAVID RIVES	1.00									
DIRECTOR		Х						0.	0.	0.
(60) DEBBIE WORLEY	1.00									
ASST. SECRETARY		Х		Х				0.	0.	0.
(61) DEBORAH JOHNSON	1.00									
DIRECTOR		Х						0.	0.	0.
(62) DOUG HOLLAND	1.00									-
DIRECTOR	1 0 0	Χ						0.	0.	0.
(63) E.B. HARRIS	1.00								•	_
DIRECTOR	1 00	Χ						0.	0.	0.
(64) EDDIE HESTER	1.00	77							•	_
DIRECTOR	1 00	Χ						0.	0.	0.
(65) EDDIE JENNINGS	1.00	37							0	0
DIRECTOR	1 00	X						0.	0.	0.
(66) EMMA WICKER	1.00	x						0.	0.	0.
DIRECTOR										

FOUNDATION, INC.

Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yees	s, ar	nd H	lighe	est (	Compensated Employe	es (continued)	
(A)	(B)			(C				(D)	(E)	(F)
Name and title	Average hours	(cl	neck	Posi all t			lv)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer	Key employee	Highest com pensated em ployee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
67) ERICA PETERSON DIRECTOR	1.00	x						0.	0.	0
	1.00	A						0.	0.	0 .
(68) EUGENE BERRYHILL, JR. DIRECTOR	1.00	x						0.	0.	0
(69) FRANK GRAINGER	1.00	A						0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(70) FRANKIE BEAMAN	1.00	A						0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(71) GAIL HUGHES	1.00	A						0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(72) GARY CARTWRIGHT	1.00								0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(73) GARY SIKES	1.00								0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(74) GENE WEST	1.00									
DIRECTOR		x						0.	Ο.	0.
(75) GEORGE SIMPSON	1.00									
DIRECTOR		x						0.	Ο.	0.
(76) GEORGIA LOVE	1.00									
DIRECTOR		x						0.	Ο.	0.
(77) GRAHAM BOYD	1.00									
DIRECTOR		X						0.	Ο.	0.
(78) HARVEY ROBERTS	1.00									
DIRECTOR		Х						0.	0.	0.
(79) HENRY COOK	1.00									
DIRECTOR		Х						0.	0.	0.
(80) HENRY RAMSEUR	1.00									
DIRECTOR		Х						0.	0.	0.
(81) JACOB PARKER	1.00									
DIRECTOR		Х						0.	0.	0.
(82) JANE GARDNER	1.00							_		-
DIRECTOR	1 1 0 0	X						0.	0.	0.
(83) JASON BROWN	1.00							_	•	•
DIRECTOR	1 0 0	Х						0.	0.	0.
(84) JASON FARMER	1.00	37						_	•	^
DIRECTOR	1 00	Х						0.	0.	0.
(85) JASON WRIGHT	1.00	v							•	0
DIRECTOR	1 00	Х						0.	0.	0 .
(86) JAY DARDEN, IV DIRECTOR	1.00	x						0.	0.	0.
								i ()	U.,	. U.

FOUNDATION, INC.

Part VII Section A. Officers, Directors, Tr		nplo	yee			lighe	est (		, ,	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(cl	neck	all t	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	recto				em pl		organization	(W-2/1099-MISC)	from the
	hours for	ordi	ee			ated		(W-2/1099-MISC)		organization
	related	ustee	trust		98	suadu				and related
	organizations below	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee				organizations
	line)	divid	stitut	Officer	ey em	ghes	Former			
	,	=	=	Ð	Ϋ́ε	Ξ	Fc			
(87) JEFF CHANDLER	1.00			77				0	0	
EXECUTIVE COMMITTEE	1 00	X		Χ				0.	0.	0.
(88) JEFF SMITH	1.00								0	
DIRECTOR	1 0 0	X						0.	0.	0.
(89) JEFF WILSON	1.00									
DIRECTOR	1 0 0	Х						0.	0.	0.
(90) JENNIFER DANIELS	1.00									
DIRECTOR		Х						0.	0.	0.
(91) JENNIFER STAMEY	1.00									
DIRECTOR		Х						0.	0.	0.
(92) JEREMY BALLARD	1.00									
DIRECTOR		Х						0.	0.	0.
(93) JERRY HARDESTY	1.00									
DIRECTOR		Х						0.	0.	0.
(94) JIM HOWIE	1.00									
DIRECTOR		Х						0.	0.	0.
(95) JIM HUNT	1.00									
DIRECTOR		X						0.	0.	0.
(96) JIMMY GENTRY	1.00									
DIRECTOR		X						0.	0.	0.
(97) JIMMY POLLOCK	1.00									
DIRECTOR		x						0.	0.	0.
(98) JOHN CLAPP	1.00									
DIRECTOR		x						0.	0.	0.
(99) JOHN SEMMES	1.00									
DIRECTOR		x						0.	0.	0.
(100) JOHNNY BARNES	1.00									
CHAIR; EXECUTIVE COMMITTEE		x		x				0.	0.	0.
(101) JONATHAN RENN	1.00									
DIRECTOR		x						0.	0.	0.
(102) JOSEPH DUPREE, JR.	1.00		$\vdash$						<b>U</b> •	Ū•
DIRECTOR	<u> </u>	x						0.	0.	0.
(103) JULIUS TILLERY	1.00		$\vdash$			-			U •	Ū•
DIRECTOR	<b>1.00</b>	x						0.	0.	0.
(104) JUSTIN DALTON	1.00		$\left  - \right $					0.	0.	ļ
DIRECTOR	L	x						0.	0.	0.
(105) KARL GILLESPIE	1 00	^	$\vdash$			-		U •	U •	ļ
	1.00	37								
DIRECTOR	1 00	Χ	$\vdash$					0.	0.	0.
	1.00	1								
(106) KATE BURGER DIRECTOR		X						0.	0.	0.

FOUNDATION, INC.

Part VII Section A Officers Directors Tr	ustoos Kov Er	nnlo	1000		ad L	liab	act (	Componented Employ	oc (a a stimula all	
		npio	yees			ligne	est		` ,	(5)
(A) Name and title	(B)				<b>C)</b> ition			<b>(D)</b> Reportable	<b>(E)</b> Reportable	<b>(F)</b> Estimated
Name and the	Average hours	(cl			that		lv)	compensation	compensation	amount of
	per						.,,	from	from related	other
	week					yee		the	organizations	compensation
	(list any	ector				m plo		organization	(W-2/1099-MISC)	from the
	hours for	or dir	e			ated e		(W-2/1099-MISC)		organization
	related	ustee	truste		96	pens				and related
	organizations below	ual tri	tional		n ploye	t com	~			organizations
	line)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former			
(107) KEATON VANDEMARK	1.00		_	0	×	-				
DIRECTOR	1.00	x						0.	0.	0.
(108) KELLY ARCHAMBAULT	1.00									
DIRECTOR		x						0.	Ο.	0.
(109) KELLY POWELL-MCIVER	1.00									
PAST CHAIR		x		Х				0.	Ο.	0.
(110) KENNETH WRIGHT	1.00									
DIRECTOR		Х						0.	0.	0.
(111) KIM LEQUIRE	1.00									
EXECUTIVE COMMITTEE		Х		Х				0.	0.	0.
(112) LAKEAN BYRD	1.00									
DIRECTOR	1.00	Х						0.	0.	0.
(113) LARRY SYKES	1.00							•	0	0
DIRECTOR	1 0 0	Х						0.	0.	0.
(114) LARRY WOOTEN EXECUTIVE COMMITTEE	1.00	x		х				0.	0.	0.
(115) LEANNE BROOKS	1.00			~				0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(116) LINDA HARRIS	1.00	- 23								0.
DIRECTOR	1.00	x						0.	0.	0.
(117) LISA PRINCE	1.00									
DIRECTOR		x						0.	Ο.	0.
(118) LUKE BLIZZARD	1.00									
DIRECTOR		x						0.	0.	0.
(119) LUKE MATHIS	1.00									
DIRECTOR		Х						0.	0.	0.
(120) MALARIE THOMPSON	1.00									
DIRECTOR		Х						0.	0.	0.
(121) MALCOLM GIBBS	1.00									
DIRECTOR		Х						0.	0.	0.
(122) MANDY HASTY	1.00								_	•
DIRECTOR	1 00	Χ						0.	0.	0.
(123) MARGARET HAMM	1.00								•	•
DIRECTOR	1 00	Х						0.	0.	0.
(124) MARK POWELL DIRECTOR	1.00	x						0.	0.	0
(125) MARK WELLONS	1.00	<u>^</u>						0.	U •	0.
EXECUTIVE COMMITTEE	1.00	x		х				0.	0.	0.
(126) MARLO SPRUILL	1.00			<u>_</u> 1				0.	0.	0.
	1 7.00	1								
DIRECTOR		Х						0.	0.	0.

FOUNDATION, INC.

Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee			lighe	est (		ees (continued)	
(A)	(B)			(C	C)			(D)	(E)	(F)
Name and title	Average			Posi				Reportable	Reportable	Estimated
	hours	(cl	neck	all t	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week (list any	or				olo ye		the organization	organizations (W-2/1099-MISC)	compensation from the
	hours for	direct				d em l		(W-2/1099-MISC)	(00-2/1099-00130)	organization
	related	ee or	stee			nsate				and related
	organizations	trust	ial tru		o yee	om pe				organizations
	below	Individual trustee or director	nstitutional trustee	er	Key employee	Highest com pen sated em ployee	ner			-
	line)	Indiv	Insti	Officer	Key	High	Former			
(127) MARTIN MCLEOD	1.00									
DIRECTOR		x						0.	0.	0.
(128) MATTHEW GRISSOM	1.00									
DIRECTOR		X						0.	0.	0.
(129) MATTHEW INMAN	1.00									
DIRECTOR		X						0.	0.	0.
(130) MICHAEL HARE	1.00									
DIRECTOR		x						0.	0.	0.
(131) MICHAEL SHAW	1.00									
DIRECTOR		x						0.	0.	0.
(132) MICHAEL SHERRILL	1.00									
DIRECTOR		x						0.	0.	0.
(133) MICHAEL SHIFLETT	1.00									
DIRECTOR		x						0.	0.	0.
(134) MICHELLE GRAINGER	1.00									
DIRECTOR		X						0.	0.	0.
(135) MIKE FULBRIGHT	1.00									
DIRECTOR		X						0.	0.	0.
(136) MILO LEWIS	1.00									
DIRECTOR		x						0.	0.	0.
(137) MILTON VAUGHAN	1.00									
DIRECTOR		X						0.	0.	0.
(138) MYRON SMITH	1.00									
DIRECTOR		X						0.	0.	0.
(139) NATHAN BENNETT	1.00									
DIRECTOR		X						0.	0.	0.
(140) NELSON POWELL	1.00									
DIRECTOR		X						0.	0.	0.
(141) NICK RHODES	1.00									
DIRECTOR		X						0.	0.	0.
(142) NORMAN JORDAN, JR.	1.00									
DIRECTOR		Х						0.	0.	0.
(143) NORMAN MILLER, JR.	1.00									
DIRECTOR		Х						0.	0.	0.
(144) OWEN WAGNER	1.00									
DIRECTOR		Х						0.	0.	0.
(145) PARKER PHILIPS	1.00									
DIRECTOR		х						0.	0.	0.
(146) PAUL SHERMAN	1.00									
		x	.	х	. I	1	I I	0.	0.	0.

	ON, INC.								56-604	9304
Part VII Section A. Officers, Directors, Tr		nplo	yee			ligh	est (	Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	ļ , .			ition			Reportable	Reportable	Estimated
	hours	(Cl	heck	all	that	app	ly)	compensation	compensation	amount of
	per week							from the	from related organizations	other compensation
	(list any	tor				ploye		organization	(W-2/1099-MISC)	from the
	hours for	direc				ed em		(W-2/1099-MISC)		organization
	related	tee or	ustee			ensate		(** _** = = = = = = = = = = = = = = = = =		and related
	organizations	I trus	nal tri		oyee	0 m D				organizations
	below	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest com pensated em ployee	Former			
	line)	Ind	Inst	Offi	Key	Hig	For			
(147) PAUL TALLEY	1.00	x						0	0	0
EXECUTIVE COMMITTEE (148) PAULA WOODALL	1.00	A		X		<u> </u>		0.	0.	0.
ASST. TREASURER	1.00	x		x				0.	0.	0.
(149) PETER DANIEL	1.00			<u> </u>	-			0.	0.	0.
EXECUTIVE COMMITTEE	1.00	x		x				0.	0.	0.
(150) OUINN HOWARD	1.00	Δ		- 22				0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(151) RAY BEST	1.00									
DIRECTOR		x						0.	0.	0.
(152) REID SMITH	1.00									
DIRECTOR		х						0.	0.	0.
(153) RICHARD RENEGAR	1.00									
EXECUTIVE COMMITTEE		Х		Х				0.	0.	0.
(154) RICK COOR	1.00									
DIRECTOR		Х						0.	0.	0.
(155) ROB GLOVER	1.00									
DIRECTOR		Х						0.	0.	0.
(156) ROBERT FLEMING, JR.	1.00								0	•
DIRECTOR	1 0 0	Х			<u> </u>			0.	0.	0.
(157) ROBERT HOSFORD	1.00	37						0	0	0
DIRECTOR	1 00	Х						0.	0.	0.
(158) ROBERT MYERS DIRECTOR	1.00	x						0.	0.	0.
(159) ROBERT PAXTON	1.00	^			-			0.	0.	0.
DIRECTOR	1.00	х						0.	0.	0.
(160) ROBIN NICHOLSON	1.00	- 23							• •	0.
DIRECTOR		x						0.	0.	0.
(161) RONNIE TRANTHAM	1.00									
DIRECTOR		x						0.	0.	0.
(162) ROY GORENA	1.00									
DIRECTOR		х						0.	0.	0.
(163) ROY LINDSEY	1.00									
DIRECTOR		Х						0.	0.	0.
(164) SAM BRAKE, JR.	1.00									
DIRECTOR		Х						0.	0.	0.
(165) SAM GROCE	1.00									
DIRECTOR		Х						0.	0.	0.
(166) SAMUEL DAVIS	1.00									-
EXECUTIVE COMMITTEE	1	Х	L	X	1	1	I	0.	0.	0.

	CON, INC.								56-604	9304
Part VII Section A. Officers, Directors, T		nplo	yee			lighe	est (		` ,	
(A) Name and title	(B) Average hours	(c)	heck	Pos	<b>C)</b> ition		(v)	<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(167) SARA COATS	1.00								0	0
DIRECTOR	1 0 0	X						0.	0.	0.
(168) SARA HOUGH	1.00	v						0	0	0
DIRECTOR	1 0 0	X						0.	0.	0.
(169) SCOTT GUPTON	1.00	x						0	0	0
DIRECTOR	1.00	A						0.	0.	0.
(170) SCOTT PRESTAGE DIRECTOR	1.00	x						0.	0.	0.
(171) SCOTT WHITFORD	1.00							0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(172) SHANE MITCHELL	1.00							0.	0.	0.
DIRECTOR	1.00	x						0.	0.	0.
(173) SHARON ROGERS	1.00									
DIRECTOR		x						0.	Ο.	0.
(174) SHAWN HARDING	1.00									
DIRECTOR		x						0.	Ο.	0.
(175) SHERRY MCCOMAS	1.00									
DIRECTOR		x						0.	Ο.	0.
(176) STAN BICONISH	1.00									
DIRECTOR		x						0.	Ο.	0.
(177) STANLEY OLIVER	1.00									
DIRECTOR		x						0.	Ο.	0.
(178) STEVE GRIFFIN	1.00									
DIRECTOR		Х						0.	0.	0.
(179) STEVE SORRELLS	1.00									
DIRECTOR		Х						0.	0.	0.
(180) STEVE TROXLER	1.00									
DIRECTOR		Х						0.	0.	0.
(181) STEVE WILSON	1.00									
DIRECTOR		Х						0.	0.	0.
(182) SUSAN ROLLINS	1.00									_
DIRECTOR	1 0 0	X						0.	0.	0.
(183) TATIANNA CAREY	1.00							<u>^</u>	•	•
DIRECTOR	1 00	Х						0.	0.	0.
(184) THOMAS DARK	1.00	x						0.	0	0
DIRECTOR	1 00	A						0.	0.	0.
(185) THOMAS JOYNER	1.00	x		х				0.	0.	0
VICE CHAIR (186) THOMAS SHAW	1.00			Δ				0.	U •	0.
DIRECTOR	1.00	x						0.	0.	0.
DIVECTOR	1							U • U •	υ.	U•

FOUNDATION, INC.

Form 990 FOUNDAIL	-								50-004	JJ04
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee			ligh	est (		, ,	1
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(cl	heck	all	that	app	ly)	compensation	compensation	amount of
	per week							from the	from related organizations	other compensation
	(list any	tor				plo ye		organization	(W-2/1099-MISC)	from the
	hours for	direct				ed em		(W-2/1099-MISC)	(** 2/ 1000 10100)	organization
	related	tee or	ustee			ensate				and related
	organizations	ul trus	nal tr		loyee	dwo				organizations
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest com pensated em ployee	Former			
	line)	Ind	lns	0ff	Key	Hig	For			
(187) TIM THORNSBURY	1.00									
DIRECTOR		Х						0.	0.	0.
(188) TIMOTHY COOKE	1.00									
DIRECTOR		Х						0.	0.	0.
(189) TODD HODGES	1.00									
DIRECTOR		Х						0.	0.	0.
(190) TOMMY BURLESON	1.00									
DIRECTOR		Х						0.	0.	0.
(191) TONY BURD	1.00									
DIRECTOR		Х						0.	0.	0.
(192) VICTOR HUNT	1.00									
DIRECTOR		X						0.	0.	0.
(193) WALTER SMITH	1.00									
DIRECTOR		Х						0.	0.	0.
(194) WAYNE WATSON	1.00									
DIRECTOR		Х						0.	0.	0.
(195) WHITNEY KING	1.00									
DIRECTOR		Х						0.	0.	0.
(196) WILLIAM KNOWLES	1.00									
DIRECTOR		Х						0.	0.	0.
(197) WILLIAM MCINNIS	1.00									
DIRECTOR		Х						0.	0.	0.
(198) ZACHARY TAYLOR	1.00									
DIRECTOR		Х						0.	0.	0.
(199) ZANE HEDGECOCK	1.00									
EXECUTIVE COMMITTEE		Х		Х				0.	0.	0.
		1								
		1								
		1								
	1		1	1						
Total to Part VII, Section A, line 1c										
								1	I	1

		(2023) FOUNDAT	ION, II	NC.			56-6049	304 Page 9
Pa	rt VI							
		Check if Schedule O contains	a response o	or note to any lin		(B)		
					( <b>A)</b> Total revenue	Related or exempt	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
S S	1 a	Federated campaigns	1a					
rant	b	Membership dues						
, G	с	Fundraising events		235,305.				
iifts ar A	d	Related organizations						
s, G mila	е	Government grants (contributions)		685,771.				
r Si	f	All other contributions, gifts, grants, an	ıd					
but		similar amounts not included above	1f	17,844,964.				
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributions included in lines 1a-1f	1g \$	2,509,470.				
an Co	h	Total. Add lines 1a-1f			18,766,040.			
				Business Code				
ce	2 a	PROGRAM REVENUES		611710	1,442,339.	1,442,339.		
ervi	b							
n S /ent	C							
grar Bev	c							
Program Service Revenue	e							
-		All other program service revenue <b>Total.</b> Add lines 2a-2f			1,442,339.			
	3	Investment income (including divid			1,112,000.			
	Ū				1,636,650.			1636650.
	4	Income from investment of tax-exe			, ,			
	5	Royalties			115,510.			115,510.
			(i) Real	(ii) Personal				
	6 a	Gross rents						
	b	Less: rental expenses 6b						
	с	Rental income or (loss) 6c						
	d	Net rental income or (loss)		(ii) Other			L	
	7 a							
		assets other than inventory <b>7a</b> 17	,643,080.	2,144.				
	b	Less: cost or other basis						
evenue			,706,104.	11,656.				
eve			,936,976.	-9,512.	2 0 2 7 4 6 4			2027464
Other Re		<ul> <li>Net gain or (loss)</li> <li>Gross income from fundraising events</li> </ul>			3,927,464.			3927464.
)the	8 a	including \$ 235,305	·					
0		contributions reported on line 1c).	_					
		Part IV, line 18		587,609.				
	b	Less: direct expenses		325,347.				
		Net income or (loss) from fundraisi			262,262.			262,262.
	9 a	Gross income from gaming activitie	es. See					
		Part IV, line 19						
	b	Less: direct expenses	9b					
	С	Net income or (loss) from gaming a	activities					
	10 a	Gross sales of inventory, less retur						
		and allowances						
		Less: cost of goods sold						
	С	Net income or (loss) from sales of i	nventory	Business Code				
sn	11 a			Dusiness Coue				
neo	l i a b						1	
ella	c						1	
Miscellaneous Revenue	d	All other revenue						
2	е	• Total. Add lines 11a-11d						
	12	Total revenue. See instructions			26,150,265.	1,442,339.	0.	5941886.

530,016.

9,711.

16,846.

579.

430.

1,977.

3,356.

28,690.

6,994.

1,577.

46,076.

646,751.

499.

	n 990 (2023) FOUNDATION,			56-6	049304 Page
Pa	IT IX Statement of Functional Expense	es			
Sec	tion 501(c)(3) and 501(c)(4) organizations must comp	olete all columns. All othe	er organizations must cor	mplete column (A).	
	Check if Schedule O contains a respon	se or note to any line in	this Part IX		[
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	8,484,511.	8,484,511.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees				

persons (as defined under section 4958(f)(1)) and			
persons described in section 4958(c)(3)(B)			
Other salaries and wages	530,016.		
Pension plan accruals and contributions (include			
section 401(k) and 403(b) employer contributions)			
Other employee benefits			
Payroll taxes			
Fees for services (nonemployees):			
Management			
Legal	10,961.	1,250.	
Accounting	117,000.		117,000.
Lobbying			
Professional fundraising services. See Part IV, line 17			
Investment management fees			
Other. (If line 11g amount exceeds 10% of line 25,			
column (A), amount, list line 11g expenses on Sch O.)			
Advertising and promotion	178,699.	161,853.	
Office expenses	214,179.	213,600.	
Information technology			
Royalties			
Occupancy	77,197.	76,767.	
Travel	1,377,568.	1,375,591.	
Payments of travel or entertainment expenses			
for any federal, state, or local public officials $\dots$			
Conferences, conventions, and meetings	368,108.	364,752.	
Interest			
Payments to affiliates			
Depreciation, depletion, and amortization	26,668.	26,668.	
Insurance	50,286.	21,596.	
Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If			
line 24e amount exceeds 10% of line 25, column (A),			
amount, list line 24e expenses on Schedule 0.)			
CAPITAL TRANSFERS	6,140,900.	6,140,900.	
SERVICES AND FEES	2,640,783.	2,633,789.	
SUPPLIES	1,339,838.	1,338,261.	
EQUIP RENTAL & MAINTENA	941,580.	941,081.	

1,029,802.

23,528,096.

983,726.

117,000.

22,764,345.

е All other expenses Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

6

7

8

9

10 11

а

b

С d

е f

g

12

13 14

15

16

17 18

19

20

21 22

23

24

а

b

С

ΕÇ d

Compensation not included above to disqualified

	T 1111	1101(111	CITICITI
23)	FOUI	NDATION	I, INC.

Form	n 990 (i	THE NORTH CAROLINA AGRICULTURAI FOUNDATION, INC.		56-	6049304 Page 11
	rt X	Balance Sheet			· · · · · · · · · · · · · · · · · · ·
		Check if Schedule O contains a response or note to any line in this Part X			
			(A)		(B)
			Beginning of year		End of year
	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments	58,731,939.	2	67,586,537.
	3	Pledges and grants receivable, net	2,412,703.	3	4,899,569.
	4	Accounts receivable, net	1,093,841.	4	262,016.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
ts	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
Ä	9	Prepaid expenses and deferred charges		9	
	10a	Land, buildings, and equipment: cost or other			
		Land, buildings, and equipment: cost or otherbasis. Complete Part VI of Schedule DLess: accumulated depreciation10b199,025.			
	b		32,049,187.	10c	33,765,770.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11	156,815,365.	12	171,952,145.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	20,512.	15	22,811.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	251,123,547.	16	278,488,848.
	17	Accounts payable and accrued expenses	26,119.	17	12,000.
	18	Grants payable		18	11 000 050
	19	Deferred revenue	156,955.	19	11,998,659.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to any current or former officer, director,			
iliti		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities		controlled entity or family member of any of these persons		22	
_	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	7,076,150.	25	4,893,455.
	26		7,259,224.	25	16,904,114.
	20	Total liabilities. Add lines 17 through 25         Organizations that follow FASB ASC 958, check here       X	,,255,224.	20	10,001,111
ŝ		and complete lines 27, 28, 32, and 33.			
nce	27	Net assets without donor restrictions	4,694,604.	27	7,551,802.
3ala	28	Net assets with donor restrictions	239,169,719.	28	254,032,932.
Ъd	20	Organizations that do not follow FASB ASC 958, check here		20	
Fur		and complete lines 29 through 33.			
P	29	Capital stock or trust principal, or current funds		29	
iets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Ass	31	Retained earnings, endowment, accumulated income, or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances	243,864,323.	32	261,584,734.
2	33	Total liabilities and net assets/fund balances	251,123,547.	33	278,488,848.
					Form <b>990</b> (2023)

Form **990** (2023)

THE NORTH CAROLINA AGRI	CULTURAL
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Form	990 (2023) FOUNDATION, INC.	56-	6049	304	Pag	<sub>ge</sub> 12			
Pa	rt XI Reconciliation of Net Assets								
	Check if Schedule O contains a response or note to any line in this Part XI					X			
1	Total revenue (must equal Part VIII, column (A), line 12)	1		<u>,150</u>					
2	Total expenses (must equal Part IX, column (A), line 25)	2	23	,528	3,09	96.			
3	Revenue less expenses. Subtract line 2 from line 1	3	2	,622	2,10	<u>69.</u>			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		,864					
5	Net unrealized gains (losses) on investments	5	15	,633	3,9'	72.			
6	Donated services and use of facilities	6							
7	Investment expenses	7							
8	Prior period adjustments	8							
9	Other changes in net assets or fund balances (explain on Schedule O)	9		-535	5 <b>,</b> 7:	30.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,								
	column (B))	10	261	,584	<b>1,7</b> 3	34.			
Pa	rt XII Financial Statements and Reporting								
	Check if Schedule O contains a response or note to any line in this Part XII			T		X			
					Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other								
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.								
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X			
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a							
	separate basis, consolidated basis, or both:								
	Separate basis Consolidated basis Both consolidated and separate basis								
b	Were the organization's financial statements audited by an independent accountant?			2b	Χ				
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,							
	consolidated basis, or both:								
	X Separate basis Consolidated basis Both consolidated and separate basis								
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	,							
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х				
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule C	0_						
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the								
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			3a	X				
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi								
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b	X				

Form 990 (2023)

SCHEDULE A (Form 990)				Public Cha	rity Status an	d Pub	olic Su	ipport		OMB No. 1545-0047				
(Fo	orm 99	0)		omplete if the organ	ization is a section 501	(c)(3) orga	anization			2023				
Depa	artment of	f the Treasury			47(a)(1) nonexempt cha ttach to Form 990 or Fo					Open to Public				
Inter	nal Reven	nue Service			Form990 for instruction		latest inf	ormation.		Inspection				
Nar	ne of t	the organization			LINA AGRICUL	TURAL				identification number				
D	art I	Peacon		DATION, INC			ie west) O	:		6-6049304				
					(All organizations must c			ee instruction	IS.					
1 ne	organ				For lines 1 through 12, cl			()( A )(;)						
2					n of churches described Attach Schedule E (Form		)(מ)סייו הפ	I)(A)(I).						
3					anization described in se		(b)(1)(A)(ii	ii)						
4	$\square$	-	-		njunction with a hospital			-	)(iii). Enter	the hospital's name.				
		city, and state	-		,				//-					
5	X	X An organization operated for the benefit of a college or university owned or operated by a governmental unit described in												
		section 170	b)(1)(A)(iv). ((	Complete Part II.)										
6		A federal, sta	te, or local go	vernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).						
7		An organizati	on that norma	ally receives a substa	ntial part of its support fr	om a gove	ernmental	unit or from th	ne general p	public described in				
		section 170(I	<b>)(1)(A)(vi).</b> (C	complete Part II.)										
8		-			(1)(A)(vi). (Complete Part	-								
9		-	-	-	in section 170(b)(1)(A)(i				-	-				
		-	or a non-land-q	grant college of agric	ulture (see instructions).	Enter the i	name, city	, and state of	the college	or				
10		university:	on that norma	ally receives (1) more	than 33 1/3% of its supp	ort from o	ontribution	ne memberek	in fees and	d gross receipts from				
10					t to certain exceptions; a									
					(less section 511 tax) fro					-				
				mplete Part III.)										
11				-	vely to test for public saf	ety. See	section 50	09(a)(4).						
12		An organizati	on organized a	and operated exclusi	vely for the benefit of, to	perform t	he functio	ns of, or to ca	rry out the	purposes of one or				
		more publicly	supported or	ganizations describe	d in <b>section 509(a)(1)</b> o	r section	509(a)(2).	See section	509(a)(3). (	Check the box on				
		lines 12a thro	ugh 12d that	describes the type of	f supporting organization	and com	plete lines	12e, 12f, and	12g.					
â				-	upervised, or controlled I	• • • •	-							
			-		gularly appoint or elect a	majority c	of the direc	tors or truste	es of the su	ipporting				
ł	. —	¬ ~		complete Part IV, Se	or controlled in connect	ion with it	e supporte	d organizatio	n(c) by boy	ina				
				-	anization vested in the sa			-		-				
			-	at complete Part IV,		ane perso			ge the supp	billed				
c	>				g organization operated i	in connect	tion with, a	and functional	lly integrate	d with,				
					). You must complete F				, 0	,				
c		Type III no	n-functionally	y integrated. A supp	orting organization operation	ated in co	nnection v	vith its suppo	ted organiz	ation(s)				
		that is not f	unctionally int	tegrated. The organiz	ation generally must sati	sfy a distr	ibution rec	quirement and	I an attentiv	veness				
		7			nplete Part IV, Sections									
e	•		•		written determination from			Туре I, Туре	II, Type III					
					nally integrated supportir					[]				
1		er the number of vide the followi		n about the supporte	d organization(s)									
		i) Name of suppo		(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	anization listed	(v) Amount o	f monetary	(vi) Amount of other				
		organization			(described on lines 1-10 above (see instructions))	Yes	No	support (see ir	nstructions)	support (see instructions)				
_														
Tot	al													

# THE NORTH CAROLINA AGRICULTURAL FOUNDATION, INC.

56-6049304 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	14314924.	16727541.	16609043.	13914993.	18766040.	80332541.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	14314924.	16727541.	16609043.	13914993.	18766040.	80332541.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1905483.
6	Public support. Subtract line 5 from line 4.						78427058.
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 4	14314924.	16727541.	16609043.	13914993.		80332541.
	Gross income from interest,						
Ŭ	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	1550507.	1182860.	730,227.	1237208.	1752160.	6452962.
9	Net income from unrelated business	1000070	11020000	/ 50 / 22 / 1	12372000	1,021000	01020020
9	activities, whether or not the						
10	business is regularly carried on Other income. Do not include gain						
10							
	or loss from the sale of capital						
	assets (Explain in Part VI.)						86785503.
	Total support. Add lines 7 through 10		( )				,385,550.
	Gross receipts from related activities, <b>First 5 years.</b> If the Form 990 is for th			fourth or fifth toxy		· · · · ·	, 303, 330.
13		-					
Sec	organization, check this box and stop ction C. Computation of Public						······ <b>L</b>
	Public support percentage for 2023 (I			column (f))		14	90.37 %
	Public support percentage from 2022 (i					15	88.28 %
	33 1/3% support test - 2023. If the o			n line 12 and line :			
104	stop here. The organization qualifies						v
h	33 1/3% support test - 2022. If the o		-		lino 15 is 22 1/204		
U							
17-	and stop here. The organization qual				10 160 or 16b		
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact			•	•	0	
	meets the facts-and-circumstances te	-			•		
b	10% -facts-and-circumstances test						IU% Or
	more, and if the organization meets the						
	organization meets the facts-and-circu		•				
18	Private foundation. If the organization	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instructions	s

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023

Part II

#### Schedule A (Form 990) 2023 FOUNDATION, INC.

Part III	Support	Schedule for	r Organizations	Described in S	ection 509(a)(	2
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(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

See	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or bus-						
4	iness under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
L	3 received from disqualified persons						
L	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6	(a) 2013	(6) 2020	(0) 2021	(u) 2022	(e) 2020	(1) 10tai
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3) organi	zation,
	check this box and stop here						
Se	ction C. Computation of Publi	<u>c Support Per</u>	rcentage				
15	Public support percentage for 2023 (I	ine 8, column (f), d	livided by line 13,	column (f))		15	%
	Public support percentage from 2022					16	%
Se	ction D. Computation of Inves	stment Income	e Percentage				
17	Investment income percentage for 20	<b>)23</b> (line 10c, colur	mn (f), divided by I	ine 13, column (f))		17	%
18	Investment income percentage from	2022 Schedule A,	Part III, line 17			18	%
<b>1</b> 9a	33 1/3% support tests - 2023. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and lii	ne 17 is not
	more than 33 1/3%, check this box ar	nd <b>stop here.</b> The	organization qual	ifies as a publicly s	supported organiza	ation	
	<b>33 1/3% support tests - 2022.</b> If the						
20	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	in alla not check a	DUX UIT IIITE 14, 19	a, ur i su, check ti	Ins now and see Ins	ระเนษแบบเรี	

# THE NORTH CAROLINA AGRICULTURAL FOUNDATION, INC.

1

Yes

No

#### Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If* "Yes." *complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "Yes," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a

FOUNDATION, INC. Schedule A (Form 990) 2023 Part IV | Supporting Organizations (continued) Yes No 11 Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a b A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide <u>detail in P</u>art VI 11c Section B. Type I Supporting Organizations Yes No Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or 1 more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No." describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported

organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. nization other than the supported rting organization? If "Yes," explain in supported organization(s) that operated,

Sec	ction C. Type II Supporting Organizations		
		 Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control		
		1 1	

Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard	3		

#### Section E. Type III Functionally Integrated Supporting Organizations

1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year	(see instructions
	$C_{1}$	

- The organization satisfied the Activities Test. Complete line 2 below. а
- The organization is the parent of each of its supported organizations. Complete line 3 below. h

c 🗌	] The organization supported a governmental entity	Describe in Part VI how you supported a governmental entity (see instruction	1 <u>s).</u>
-----	--	--	--------------

- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes." then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below. 3
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.

2a

2b

3a

No Yes

1

2

2	Did the organization operate for the benefit of any supported organ
	organization(s) that operated, supervised, or controlled the suppor
	Part VI how providing such benefit carried out the purposes of the

# supervised, or controlled the supporting organization

or management of the supporting organization was vested in the same persons that controlled or managed

the supported organization(s)

THE	NORTH	CAROLINA	AGRICULTURAL
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	edule A (Form 990) 2023 FOUNDATION, INC.			56-6049304 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting			
1	Check here if the organization satisfied the Integral Part Test as a qualifying	g trust or	n Nov. 20, 1970 ( <i>explain</i>	in Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must	complet	e Sections A through E.	
Sect	tion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount			(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see 7 instructions).

Schedule A (Form 990) 2023

332026 12-21-23

	dule A (Form 990) 2023 FOUNDATION, II			5	6-6049304 Page 7
Par	t V Type III Non-Functionally Integrated 509(	a)(3) Supporting Orga	nizations <sub>(continu</sub>	<u>ied)</u>	
Secti	on D - Distributions		I		Current Year
1	Amounts paid to supported organizations to accomplish exer	npt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	3	3	
4				4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	e organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2023 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2023	IS	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2023 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2023				
a	From 2018				
b	From 2019				
c	From 2020				
d	From 2021				
e	From 2022				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2023 distributable amount				
i	Carryover from 2018 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2023 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2023 distributable amount				
c	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2023, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2023. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2024. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
a	Excess from 2019				
b	Excess from 2020				
с	Excess from 2021				
d	Excess from 2022				
e	Excess from 2023				

Schedule A (Form 990) 2023

				AGRICULTURAL	
	(Form 990) 2023	FOUNDATION			56-6049304 Page 8
Part VI	Part IV, Section A, lines 1, line 1; Part IV, Section D, I	2, 3b, 3c, 4b, 4c, 5a ines 2 and 3; Part IV	, 6, 9a, 9b, 9c, 1 <sup>.</sup> , Section E, lines	1a, 11b, and 11c; Part IV, 9 1c, 2a, 2b, 3a, and 3b; Pa	Part II, line 17a or 17b; Part III, line 12; Section B, lines 1 and 2; Part IV, Section C, rt V, line 1; Part V, Section B, line 1e; Part V, rt for any additional information.

# **Schedule of Contributors**

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2023
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Employer identification number

56-6049304

## THE NORTH CAROLINA AGRICULTURAL

FOUNDATION, INC.

Organization	type	check	one	۱-
Organization	type	CHECK	OLIE	

Schedule B

Department of the Treasury

Internal Revenue Service Name of the organization

(Form 990)

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an *exclusively* set is the set in the set in the set in the set in the set is the set in the set in the set in the set in the set is the set in the set in the set is the set in the set in the set in the set is the set in the set in the set is the set in the set in the set is the set in the set in the set is the set in the set in the set is the set in the set in the set in the set is the set in the set is the set in the set in the set is the set in the set in the set is the set in the set is the set in the set in the set is the set in the set in the set is the set in the set in the set is the set in the set in the set in the set is the set in the set is the set in the set in the set is the set in the set is the set in the set in the set is the set in the set in the set is the set in the set in the set in the set in the set is the set in the set is the set in t

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

	rganization	Employer identification number				
	ORTH CAROLINA AGRICULTURAL	56-6049304				
	ATION, INC.		00	-0049304		
Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	nal space is needed.				
(a)	(b)	(c)		(d)		
No.	Name, address, and ZIP + 4	Total contributio	ns	Type of contribution		
1		_ \$1,636,0 _	00.	PersonXPayrollNoncashX(Complete Part II for noncash contributions.)		
(a)	(b)	(c)		(d)		
No.	Name, address, and ZIP + 4	Total contributio	ns	Type of contribution		
2		_ \$ <u>439,3</u> _	\$439,367.			
(a)	(b)	(c)		(d)		
No.	Name, address, and ZIP + 4	Total contributio	ns	Type of contribution		
3		_ \$500,0	00.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution		
4_		\$725,0	00.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributio	ns	(d) Type of contribution		
5		_ \$ <u>1,924,1</u> _	88.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a)	(b)	(c) Total contributio		(d)		
	Name, address, and ZIP + 4	\$	<u>ns</u>	Type of contribution         Person		

Schedule B (Form 990) (2023)

Schedule I	B (Form 990) (2023)			Page <b>3</b>		
	rganization		Emplo	yer identification number		
THE NORTH CAROLINA AGRICULTURAL						
FOUND	ATION, INC.		56	-6049304		
Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	additional space is needed	d.			
(a)		(c)				
No.	(b)	FMV (or estimat	e)	(d)		
from Part I	Description of noncash property given	(See instructions		Date received		
Part I	REAL ESTATE					
1	TEAL FOILIE	-				
		-				
		\$ 1,626,0	00.	04/05/24		
(a)		(c)				
No.	(b)	FMV (or estimat	e)	(d)		
from Part I	Description of noncash property given	(See instructions	-	Date received		
Faili	SECURITIES					
2		-				
		-				
		- \$ 439,3	67.	11/22/23		
		-				
(a)		(c)				
No.	(b)	FMV (or estimat	e)	(d)		
from Part I	Description of noncash property given	(See instructions		Date received		
Faiti						
		-				
		-				
		_   \$				
(a)		(c)				
No. from	(b) Description of noncash property given	FMV (or estimat	e)	(d) Date received		
Part I	Description of honcash property given	(See instructions	.)	Date received		
		_				
		_				
(a) No.	//	(c)		(تم)		
from	(b) Description of noncash property given	FMV (or estimat	-	(d) Date received		
Part I	Description of noncestriptoperty given	(See instructions	.)	Bate received		
		_				
		_				
		-				
		\$\$				
(-)						
(a) No.	(b)	(c)		(d)		
from	(b) Description of noncash property given	FMV (or estimat		Date received		
Part I	· · · · · · · · · · · · · · · · · · ·	(See instructions	.)			
		_				
		-				
		-				
		_ \$		I		

Schedule	B (Form 990) (2023)			Page 4				
	organization			Employer identification number				
	ORTH CAROLINA AGRICULTUR	RAL						
	ATION, INC.			56-6049304				
Part III	Exclusively religious, charitable, etc., contribution from any one contributor. Complete columns (a)	ons to organizations described in se	ction 501(c)(7), (8), or (10) t	hat total more than \$1,000 for the year				
	completing Part III, enter the total of exclusively religious, c	haritable, etc., contributions of \$1,000 or I	ess for the year. (Enter this info.	once.) \$				
	Use duplicate copies of Part III if additional s	pace is needed.	1					
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Des	cription of how gift is held				
Part I								
		(e) Transfer of gif	+					
		(c) Handrer er git	•					
	Transferee's name, address, ar	nd ZIP + 4	Relationship of tra	ansferor to transferee				
(a) No. from	(b) Purpose of gift	(c) Use of gift	gift (d) Description of how gift is hel					
Part I								
		(e) Transfer of gif	t					
		(0)	-					
	Transferee's name, address, ar	nd ZIP + 4	Relationship of transferor to transferee					
(a) No.								
from	(b) Purpose of gift	(c) Use of gift	(d) Des	cription of how gift is held				
Part I								
	(e) Transfer of gift							
	Transferee's name, address, ar	nd ZIP + 4	Relationship of tra	ansferor to transferee				
(a) No.			1					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Des	cription of how gift is held				
<u> </u>								
	(e) Transfer of gift							
	Transferee's name, address, ar	Relationship of transferor to transferee						
	1							

90		Supplemental Financial Statements		OMB No. 1545-0047		
	SCHEDULE D         Supplemental Financial Statements           Form 990)         Complete if the organization answered "Yes" on Form 990,					
•	<sup>2</sup> Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.					
	ternal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.					
Nam	lame of the organization THE NORTH CAROLINA AGRICULTURAL Employer i FOUNDATION, INC. 56					
Par		tions Maintaining Donor Advised Funds or Other Similar Funds or Ac	coun	ts. Complete if the		
	organizatio	n answered "Yes" on Form 990, Part IV, line 6.				
			b) Fund	ds and other accounts		
1						
2		f contributions to (during year)				
3 4		f grants from (during year)				
5		n inform all donors and donor advisors in writing that the assets held in donor advised fund	<u> </u>			
Ŭ	-	n's property, subject to the organization's exclusive legal control?		Yes No		
6		on inform all grantees, donors, and donor advisors in writing that grant funds can be used or				
	•	oses and not for the benefit of the donor or donor advisor, or for any other purpose conferri	-			
	impermissible priva			Yes No		
Par	rt II Conserva	ation Easements. Complete if the organization answered "Yes" on Form 990, Part IV,	line 7.			
1	Purpose(s) of cons	ervation easements held by the organization (check all that apply).				
	Preservation	of land for public use (for example, recreation or education)	rically i	mportant land area		
	Protection o	f natural habitat Preservation of a certif	ied his	toric structure		
		of open space				
2		through 2d if the organization held a qualified conservation contribution in the form of a cor		ion easement on the last Held at the End of the Tax Year		
_	day of the tax year			neid at the End of the Tax Year		
a L		nservation easements ricted by conservation easements	2a	428.00		
b	•	2b 2c	420.00			
с d		vation easements on a certified historic structure included on line 2a	20			
u	d Number of conservation easements included on line 2c acquired after July 25, 2006, and not       2d         on a historic structure listed in the National Register       2d					
3		vation easements modified, transferred, released, extinguished, or terminated by the organiz	·	during the tax		
Ũ	year		lation			
4		where property subject to conservation easement is located 1				
5	Does the organizat	tion have a written policy regarding the periodic monitoring, inspection, handling of				
	violations, and enfo	orcement of the conservation easements it holds?		X Yes No		
6		r hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation $40$	ר easer	nents during the year		
7	Amount of expens	es incurred in monitoring, inspecting, handling of violations, and enforcing conservation eas	ement	s during the year		
8		vation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i) (4)(B)(ii)?		Yes No		
9		be how the organization reports conservation easements in its revenue and expense stateme				
	balance sheet, and	l include, if applicable, the text of the footnote to the organization's financial statements tha	ıt descı	ibes the		
	organization's acc	ounting for conservation easements.				
Par		tions Maintaining Collections of Art, Historical Treasures, or Other Si	milar	Assets.		
	Complete if	the organization answered "Yes" on Form 990, Part IV, line 8.				
1a	If the organization	elected, as permitted under FASB ASC 958, not to report in its revenue statement and bala	nce sh	eet works		
	of art, historical tre	asures, or other similar assets held for public exhibition, education, or research in furtheran	ce of p	ublic		
	· •	Part XIII the text of the footnote to its financial statements that describes these items.				
b	b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of					
	art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,					
	provide the following amounts relating to these items.					
		ded on Form 990, Part VIII, line 1		)		
2	.,	d in Form 990, Part X received or held works of art, historical treasures, or other similar assets for financial gain, p		<u> </u>		
2	-	received or held works of art, historical treasures, or other similar assets for financial gain, p ints required to be reported under FASB ASC 958 relating to these items:	ovide			
а	-	on Form 990, Part VIII, line 1	٩	S		
		Form 990, Part X		·		
		eduction Act Notice, see the Instructions for Form 990.		Schedule D (Form 990) 2023		

		TH CAROLINA	A AGRICULTU	JRAL		5.6	<b>C O</b>	40004		•
		ION, INC.				56-	604	49304	Paç	je <b>2</b>
Par	t III Organizations Maintaining C	ollections of Ar	t, Historical Tre	asures, or	Other	Similar As	sets	(continu	led)	
3	<b>3</b> Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply).									
а										
b	Scholarly research	е								
с	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explair	how they further th	e organization	's exem	npt purpose in	Part >	KIII.		
5	During the year, did the organization solicit o									
	to be sold to raise funds rather than to be maintained as part of the organization's collection?									
Par	Part IV Escrow and Custodial Arrangements Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or									
	reported an amount on Form 990, Pa		te il tile el gallization				,			
1a	Is the organization an agent, trustee, custodi		liary for contribution	s or other asse	ets not i	included				
10	on Form 990, Part X?		•					Yes		No
h	If "Yes," explain the arrangement in Part XIII							100		110
D D			lowing table.					Amount		
~	Beginning balance					1c				
	Additions during the year									
-	Distributions during the year									
f	Ending balance							1 1		
	Did the organization include an amount on F					ty?	. ட	Yes		No
Par	If "Yes," explain the arrangement in Part XIII.									
Fai	T V Endowment Funds Complete if							(a) Four	uooro b	
		(a) Current year	(b) Prior year	(c) Two years		(d) Three years I		(e) Four y		
	Beginning of year balance	178,868,325.				125,746,3		124,9		
	Contributions	5,058,504.	3,221,261.			2,546,5				
С	Net investment earnings, gains, and losses	17,738,137.	2,049,445.	2,892,	599.	39,842,6	31.	1,8	853,5	27.
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs	6,257,173.	4,509,662.	4,204,	274.	4,790,0	35.	3,3	394,0	91.
f	Administrative expenses									
g	End of year balance	195,407,793.	178,868,325.	178,107,	281.	163,345,5	31.	125,7	746,3	37.
2	Provide the estimated percentage of the curr	ent year end balance	e (line 1g, column (a)	) held as:						
а	Board designated or quasi-endowment	1.8680	%							
b	Permanent endowment 58.6560	%	_							
с	Term endowment 39.4760	%								
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.								
3a	Are there endowment funds not in the posse		tion that are held ar	nd administered	d for the	e				
	organization by:					-		<b>「</b>	Yes	No
	(i) Unrelated organizations?							3a(i)		Х
	(ii) Related organizations?							3a(ii)		X
h	If "Yes" on line 3a(ii), are the related organization of the second seco							3b		
4	Describe in Part XIII the intended uses of the							50		
	t VI Land, Buildings, and Equipm									
. ai	Complete if the organization answere		Part IV line 11a S	ee Form 990	Part X I	line 10				
	Description of property	(a) Cost or o basis (investr	• • •	or other (other)	• •	ccumulated preciation		(d) Book	value	
<u> </u>			,		uep	Dieciation	2.	2 611	60	
	Land			4,687.		C (72)	33,614,687			
	Buildings		12	6,762.		6,672.		120	,09	U •
	Leasehold improvements			2 246		00 252		2.0	0.0	<u> </u>
	Equipment		22	3,346.	1	192,353.	-	30	,99	5.
	Other						<u> </u>			0
Total	. Add lines 1a through 1e. (Column (d) must e	<u>qual Form 990, Part .</u>	<u>X. line 10c. column</u>	<u>(B))</u>				3,765		
						Sche	dule	D (Form	990) 2	2023

THE	NORTH	CAROLINA	AGRICULTURAL
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Schedule D (Form 990) 2023 FOUNDATION ,	INC.	56	-6049304 Page 3
Part VII Investments - Other Securities			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) NC STATE INVESTMENT FUND	164,199,392.	END-OF-YEAR MARKET	VALUE
(B) LIFE INCOME FUNDS	7,683,213.	END-OF-YEAR MARKET	VALUE
(C) STIF	69,540.	END-OF-YEAR MARKET	VALUE
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))	171,952,145.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX Other Assets			
Complete if the organization answered "Yes"		11d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, co	<u>I. (В))</u>		
Part X Other Liabilities			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	The or Th. See Form 990, Part X, line 25.	(b) Book value
1. (a) Description of liability			(b) BOOK Value
(1) Federal income taxes			1 221 020
(2) LIFE INCOME FUNDS PAYABLE			4,324,830.
(3) DUE TO OTHERS			70,896.
(4) AGENCY FUNDS HELD IN CUST	JUI FUK		200 01/
(5) OTHERS	с.		200,814. 296,915.
(6) DUE TO ASSOCIATED ENTITIE	5		490,915.
(7)			
(8)			
(9)			4,893,455.
Total. (Column (b) must equal Form 990, Part X, line 25, co			
2. Liability for uncertain tax positions. In Part XIII, provide	e true text of the foothote to	the organization's financial statements th	at reports the

X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

	THE NORTH CAROLINA AGR	ICULTURAL		
Sche	dule D (Form 990) 2023 FOUNDATION, INC.		56-	6049304 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial St	atements With Revenue p	per Return	
	Complete if the organization answered "Yes" on Form 990, Part IV,	line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	43,699,485.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments			
b	Donated services and use of facilities	<u>2b</u> 2,127,	000.	
с	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d   -211,	752.	
е	Add lines 2a through 2d		2e	17,549,220.
3	Subtract line 2e from line 1		3	26,150,265.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		
с	Add lines 4a and 4b			0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	2.)	5	26,150,265.
Pa	t XII Reconciliation of Expenses per Audited Financial S	tatements With Expenses	s per Retur	n
	Complete if the organization answered "Yes" on Form 990, Part IV,	line 12a.		
1	Total expenses and losses per audited financial statements		1	25,980,443.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a 2,127,	000.	
b	Prior year adjustments			
с	Other losses	2c		
d	Other (Describe in Part XIII.)	2d 325,	347.	
е	Add lines 2a through 2d		2e	2,452,347.
3	Subtract line 2e from line 1		3	23,528,096.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		
с	Add lines 4a and 4b			0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	<u>18.)</u>	5	23,528,096.
Pa	t XIII Supplemental Information			

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

## PART II, LINE 9:

DONATED EASEMENTS ARE STATED AT FAIR VALUE AS OF THE DATE OF DONATION.
THE ORGANIZATION HOLDS CONSERVATION EASEMENTS FOR WHICH IT MAY HAVE FUTURE
COMMITMENTS FOR AN UNDETERMINABLE AMOUNT. THE PURPOSE OF THESE
CONSERVATION EASEMENTS IS TO MAINTAIN WETLAND AND/OR RIPARIAN RESOURCES
AND OTHER NATURAL VALUES AND PREVENT THE USE OR DEVELOPMENT FOR ANY
PURPOSE OR IN ANY MANNER THAT WOULD CONFLICT WITH THE MAINTENANCE OF THE
PROPERTIES IN THEIR NATURAL CONDITIONS.

PART V, LINE 4:

THE FOUNDATION'S ENDOWMENT CONSISTS OF 820 INDIVIDUAL FUNDS ESTABLISHED

## FOR A VARIETY OF PURPOSES RELATED TO THE FOUNDATION'S MISSION OF THE

Schedule D (Form 990) 2023 FOUNDATION, Part XIII Supplemental Information (continued)

#### UNIVERSITY.

PART X, LINE 2:

MANAGEMENT HAS ANALYZED THE TAX POSITIONS TAKEN BY THE FOUNDATION, AND HAS CONCLUDED THAT AS OF JUNE 30, 2024, THERE ARE NO UNCERTAIN POSITIONS TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNITION OF A LIABILITY (OR ASSET) OR DISCLOSURE IN THE ACCOMPANYING FINANCIAL STATEMENTS. THE FOUNDATION IS SUBJECT TO ROUTINE AUDITS BY TAXING JURISDICTIONS; HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY TAX PERIODS IN PROGRESS. MANAGEMENT BELIEVES IT IS NO LONGER SUBJECT TO INCOME TAX EXAMINATIONS FOR YEARS PRIOR TO TAX YEAR 2020.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

SPLIT INTEREST CHANGE -537,099.

FUNDRAISING EXPENSES NETTED WITH REVENUE

TOTAL TO SCHEDULE D, PART XI, LINE 2D

PART XII, LINE 2D - OTHER ADJUSTMENTS:

FUNDRAISING EXPENSES NETTED WITH REVENUE

325,347.

-211,752.

325,347.

SCHEDULE G	Suppleme	ntal Information Regarding	g Fund	Iraisi	ing or Gaming A	ctivities	(	DMB No. 1545-0047
(Form 990)		e organization answered "Yes" or organization entered more than \$				r 19, or if th	e	2023
Department of the Treasury		Attach to Form 990	or For	n 990	-EZ.			Open to Public
Internal Revenue Service		o www.irs.gov/Form990 for instru			he latest information			Inspection
Name of the organization		TH CAROLINA AGRICU	JLTUI	RAL			-	ntification number
Dort Eurodroio		ION, INC.					6049	
	complete this part	Complete if the organization answ	/ered "Y	es" or	n Form 990, Part IV, I	ine 17. Form	ו 990-EZ	filers are not
<ol> <li>Indicate whether th</li> <li>a Mail solicitat</li> <li>b Internet and</li> <li>c Phone solici</li> <li>d In-person so</li> <li>2 a Did the organization</li> <li>key employees list</li> </ol>	e organization rais tions email solicitations tations dicitations on have a written o red in Form 990, Pa ) highest paid indiv	ed funds through any of the following e Solicit f Solicit g Specia or oral agreement with any individua art VII) or entity in connection with priduals or entities (fundraisers) purs	ation of ation of al fundra al (incluc professi	non-g gover aising ling of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	tees, or	<b>Yes</b> r is to be	
<b>(i)</b> Name and addres or entity (func		(ii) Activity	have or cor	Did raiser ustody itrol of utions?	(iv) Gross receipts from activity	<b>(v)</b> Amour to (or retain fundrai listed in c	ned by) iser	(vi) Amount paid to (or retained by) organization
			Yes	No	-			
Total 3 List all states in wh	ich the organizatio	n is registered or licensed to solicit	contrib		or has been notified	it is evennt	from re	gistration
or licensing.								

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

	edule G (Form 990) 2023 FOUNDAT	TH CAROLINA Z			6049304 Page 2
Pa	rt II Fundraising Events. Complete if the of fundraising event contributions and gro				
			(b) Event #2 RAULSTON BLOOMS (event type)	(c) Other events 16 (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	369,618.	83,177.	370,119.	822,914.
	2 Less: Contributions			235,305.	235,305.
	<b>3</b> Gross income (line 1 minus line 2)	369,618.	83,177.	134,814.	587,609.
	4 Cash prizes				
	5 Noncash prizes			4,888.	4,888.
Jenses	6 Rent/facility costs		486.	32,115.	32,601.
Direct Expenses	7 Food and beverages	33,623.	700.	27,110.	61,433.
Dir	8 Entertainment	500.		29,152.	29,652.
	9 Other direct expenses	123,681.	23,694.	49,398.	196,773.
	<ul><li>10 Direct expense summary. Add lines 4 through</li><li>11 Net income summary. Subtract line 10 from lin</li></ul>				325,347. 262,262.
Revenue	\$15,000 on Form 990-EZ, line 6a.	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c)
Å	1 Gross revenue				
ses	2 Cash prizes				
Expenses	3 Noncash prizes				
Direct Ex	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	└── Yes % └── No	└── Yes % └── No	└── Yes % └── No	
	7 Direct expense summary. Add lines 2 through	5 in column (d)			
	8 Net gaming income summary. Subtract line 7	from line 1, column (d)			
а	Enter the state(s) in which the organization conduct Is the organization licensed to conduct gaming ac If "No," explain:	tivities in each of these s	states?		Yes No
	Were any of the organization's gaming licenses realist of the organi			ear?	Yes No

332082 09-13-23

Schedule G (Form 990) 2023

		THE NORTH CAROLINA AGRICULTURAL				
Sch	nedule G (Form 990) 2023	FOUNDATION, INC.	56-60	49	304	Page 3
		ming activities with nonmembers?	[		Yes	No
12		ficiary or trustee of a trust, or a member of a partnership or other entity formed	ſ			
	to administer charitable gaming?		l		Yes	No
	Indicate the percentage of gaming	-	1	10-	1	0/
				13a 13b		<u>%</u>
		person who prepares the organization's gaming/special events books and record		100		/0
			0.			
	Name					
	Address					
			ſ			<u> </u>
15a	a Does the organization have a cont	ract with a third party from whom the organization receives gaming revenue?	l		Yes	No
L.	· · · · · ·	ng revenue received by the organization   \$ and the am third party  \$	ount			
	If "Yes," enter name and address of					
	Name					
	Address					
16	Gaming manager information:					
	Name					
	Gaming manager compensation	\$				
	Description of services provided					
	Director/officer	Employee Independent contractor				
47	Mandaton distributions					
	Mandatory distributions:	state law to make charitable distributions from the gaming proceeds to				
	retain the state gaming license?		[		Yes	No
ł		equired under state law to be distributed to other exempt organizations or spent i	n the			
	organization's own exempt activiti					
Pa		nation. Provide the explanations required by Part I, line 2b, columns (iii) and (v);	and Part I	II, lin	es 9, 9	9b, 10b,
	15b, 15c, 16, and 17b, as	applicable. Also provide any additional information. See instructions.				

		THE NORTH CAROLINA AGRI	CULTURAL		
Schedule G	(Form 990) Supplemental Infor	FOUNDATION, INC.		56-6049304 Pag	ge <b>4</b>
Failiv	Supplemental infor	fiation (continued)			

SCHEDULE I (Form 990)		GO GO Comple	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.	d Other Assistance to Organizations, ts, and Individuals in the United States anization answered "Yes" on Form 990, Part IV, line 21 or 2	s in the Unit on Form 990, Par	izations, ted States t IV, line 21 or 22.		OMB No. 1545-0047
Department of the Treasury Internal Revenue Service			Go to www.irs.	Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.	990. the latest informs	ation.		Open to Public Inspection
Name of the organization	THE NORTH FOUNDATION	CAROLINA I, INC.	AGRICULTURAL	H				Employer identification number 56-6049304
Part I General In	General Information on Grants and Assistance	d Assistance						
1 Does the organiz	Does the organization maintain records to substantiate the amount of the	substantiate the		or assistance, the g	Irantees' eligibility	for the grants or assis	grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	[
	criteria used to award the grants or assistance?	ance?						X Yes No
ŝ	Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	cedures for monito	oring the use of grant fu	unds in the United	States.			
Part II Grants and recipient the	Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	omestic Organiz 5,000. Part II can I	ations and Domestic	omestic Governments. Con if additional space is needed.	omplete if the orga .d.	anization answered "Y	es" on Form 990, Part	IV, line 21, for any
1 (a) Name and ac	1 (a) Name and address of organization or government	( <b>b</b> ) EIN	<b>(c)</b> IRC section (if applicable)	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
								SCHOLARSHIPS, FACULTY
NORTH CAROLINA STATE UNIVERSITY	TATE UNIVERSITY							SUPPORT, DEPARTMENTAL
NCSU BOX 7205								SUPPORT AND FACILITY
RALEIGH, NC 27695		56-6000756	170(C)(1)	8,484,511.	0.	BOOK	N/A	SUPPORT
	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	d government org	anizations listed in the	line 1 table				1
For Paperwork Reduc	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	Instructions for	Form 990.					Schedule I (Form 990) 2023

LHA 332101 11-01-23

THE NORTH CAROLINA Schedule I (Form 990) 2023 FOUNDATION, INC.		AGRICULTURAL			56-6049304 Page 2
<b>ier Assist</b> a uplicated i	. Complete if the	organization answe	ered "Yes" on Form 9	90, Part IV, line 22.	
(a) Type of grant or assistance	(b) Number of recipients	<b>(c)</b> Amount of cash grant	(d) Amount of non- cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.	uired in Part I, lin	e 2; Part III, column	(b); and any other ac	ditional information.	
PART I, LINE 2:					
GRANTS REPRESENT REIMBURSEMENT OF 1	EXPENSES	PROCESSED THROUGH	THROUGH THE		
UNIVERSITY'S ACCOUNTING SYSTEMS, AN	AND ARE SU	SUBJECT TO UNIVERSITY		AND STATE OF	
NORTH CAROLINA GUIDELINES, IN ADDITION	ΟŦ	ANY RESTRIC	RESTRICTIONS PLACED	ED DIRECTLY	
BY DONORS.					
332102 11-01-23					Schedule I (Form 990) 2023

SC	HEDULE J	Compensation Information	1	OMB No. 1	545-004	47
(Fo	rm 990)	- For certain Officers, Directors, Trustees, Key Employees, and Highest		20	00	,
		Compensated Employees		20	ZJ	)
Dena	tment of the Treasury	Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.		Open to		
Intern	al Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.		Inspe		
Nam	e of the organizatior		Employer id			nber
		FOUNDATION, INC.	56-6	04930	4	
Ра	rt I Question	s Regarding Compensation				
					Yes	No
1a		ate box(es) if the organization provided any of the following to or for a person listed on Form	990,			
		line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or c					
	Travel for com					
	—	ation and gross-up payments Health or social club dues or initiation fees				
	Discretionary s	pending account Personal services (such as maid, chauffeu	r, chet)			
D	•	on line 1a are checked, did the organization follow a written policy regarding payment or		41		
0		rovision of all of the expenses described above? If "No," complete Part III to explain		<u>1b</u>		
2	0	require substantiation prior to reimbursing or allowing expenses incurred by all directors,		2		
	trustees, and onice	rs, including the CEO/Executive Director, regarding the items checked on line 1a?		🔼		
3	Indicate which if an	y, of the following the organization used to establish the compensation of the organization's				
U		ctor. Check all that apply. Do not check any boxes for methods used by a related organization				
		tion of the CEO/Executive Director, but explain in Part III.	1110			
	Compensation					
	·	ompensation consultant Compensation survey or study				
		her organizations X Approval by the board or compensation or	ommittee			
			Jiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii			
4	During the year, did	any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
-	organization or a re					
а	0	e payment or change-of-control payment?		4a		X
b		eive payment from a supplemental nonqualified retirement plan?				X
с	•	eive payment from an equity-based compensation arrangement?		4.		X
	If "Yes" to any of lin	es 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	-					
	Only section 501(c	)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed of	n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	n			
	contingent on the re	evenues of:				
а	The organization?			. 5a		X
b	Any related organiz	ation?		5b		X
		r 5b, describe in Part III.				
6	For persons listed of	n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	n			
	contingent on the n	et earnings of:				
а	The organization?			6a		X
		ation?				X
		r 6b, describe in Part III.				
7		n Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments				
	not described on lin	es 5 and 6? If "Yes," describe in Part III		7		X
8	Were any amounts	reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to th	е			1
				8		X
9		d the organization also follow the rebuttable presumption procedure described in				
		53.4958-6(c)?				
For		on Act Notice, see the Instructions for Form 990.		ule J (Forn	n <b>990</b> )	2023

Schedule J (Form 990) 2023 FOUNDATION,	TAC	ION, INC.			56-6049304	304		Page 2
s, Trustee	oldm	yees, and Highest C	compensated Empl	oyees. Use duplicat	te copies if additional sp	oace is needed.		5
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that aren't listed on Form 990, Part VII.	be rel	ported on Schedule J 990, Part VII.	, report compensati	ion from the organize	ation on row (i) and from	ı related organizations	s, described in the instr	uctions, on row (ii).
Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual	ed inc	dividual must equal th	ne total amount of F	orm 990, Part VII, Se	ction A, line 1a, applica	lble column (D) and (E	:) amounts for that indiv	ridual.
		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	-2 and/or 1099-MIS compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) DANA HARRIS	9	.0	.0	.0	•0	.0	•0	•0
TREASURER		277,750.	0.	1,836.	69,466.	7,109.	356,161.	0.
(2) RODOLPHE BARRANGOU	Ξ		.0					0.
DIRECTOR	(ii)	206,888.	.0	67,604.	38,322.	7,109.	319,923.	.0
(3) TODD SEE	Ξ		.0	•0	I I	• 0	I I	0.
DIRECTOR	<u> </u>	222,701.	.0	.0	31,095.	7,109.	260,905.	.0
(4) SONIA MURPHY	Ξ		.0	.0		- 1		.0
PRESIDENT	<u> </u>	216,424.	.0	1,475.	30,218.	7,109.	255,226.	.0
(5) ERIN DELEHANTY	Ξ		0.	.0	I		I	.0
ASSISTANT TREASURER	0	188,285.	0.	.0	46,626.	7,109.	242,020.	.0
(6) KP SANDEEP	Ξ	.0	0.	.0	• 0	0.	• 0	.0
DIRECTOR	(ii)	195,487.	0.	500.	27,364.	7,109.	230,460.	• 0
(7) KATHY KENNEL	(i)		.0	• 0	• 0	• 0	• 0	• 0
ASSISTANT SECRETARY	(ii)	137,043.	.0	.0	19,135.	7,109.	163,287.	.0
	(i)							
	≣							
	(i)							
	(ii)							
	Ξ							
	1							
	Ξ							
	<u> </u>							
	Ξ							
	<u> </u>							
	Ξ							
	(ii)							
	Ξ							
	(ii)							
	Ξ							
	<u> </u>							
	Ξ							
	( <u>ii</u>							
							Schedu	Schedule J (Form 990) 2023

332112 11-06-23

Schedule J (Form 990) 2023 FOUNDATION, INC.	56-6049304	Page 3
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	this part for any additional information.	
SCHEDULE J, PART II - COMPENSATION FROM RELATED ORGANIZATIONS		
THE BOARD MEMBERS THAT ARE COMPENSATED RECEIVE COMPENSATION FROM NC		
STATE UNIVERSITY, A 170(C)(1) ORGANIZATION RELATED TO THE NORTH		
CAROLINA AGRICULTURAL FOUNDATION, INC.		
	Schedule J (Form 990) 2023	990) 2023

332113 11-06-23

THE NORTH CAROLINA AGRICULTURAL

## SCHEDULE M (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

**Open to Public** 

23

#### Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

	Inspection
Employer	identification number
5	6-6049304

20

Department of the Treasury
Internal Revenue Service

Name of the organization

## THE NORTH CAROLINA AGRICULTURAL

FOUNDATION, INC.

Par	tl 1	Types of Property						
	·		(a) Check if applicable	(b) Number of contributions or	(c) Noncash contribution amounts reported on	(d) Method of de noncash contribu	•	nts
				Items contributed	Form 990, Part VIII, line 1g			
1		rks of art						
2		torical treasures						
3	Art - Fra	ctional interests						
4	Books a	nd publications						
5	Clothing	and household goods						
6	Cars and	d other vehicles						
7		nd planes						
8		ual property						
9	Securitie	es - Publicly traded	X	14	883,470.	FMV		
10		es - Closely held stock						
11		es - Partnership, LLC, or						
	trust inte	• • •						
12	Securitie	es - Miscellaneous						
13	Qualified	d conservation contribution -						
	Historic	structures						
14		d conservation contribution - Other						
15	Real est	ate - Residential						
16	Real est	ate - Commercial	X	1	1,626,000.	FMV		
17		ate - Other						
18		oles						
19		ventory						
20		nd medical supplies						
21		ny						
22		al artifacts						
23								
23 24		c specimens						
		ogical artifacts						
25	Other	()						
26	Other	()						
27	Other	()						
28	Other	()						
29		of Forms 8283 received by the organiz						1
	for whic	h the organization completed Form 82	83, Part V, D	onee Acknowledg	ement 29			±
							Ye	s No
30a	During t	he year, did the organization receive by	y contributio	n any property rep	orted in Part I, lines 1 throug	h 28, that it		
	must ho	ld for at least 3 years from the date of	the initial co	ntribution, and whi	ch isn't required to be used	for		
	exempt	purposes for the entire holding period?	?				30a	X
b	If "Yes,"	describe the arrangement in Part II.						
31	Does the	e organization have a gift acceptance p	policy that re	quires the review o	of any nonstandard contribut	ions?	31 X	
32a	Does the	e organization hire or use third parties	or related or	ganizations to solid	cit, process, or sell noncash			
	contribu	itions?					32a	X
b	lf "Yes,"	describe in Part II.						
		ganization didn't report an amount in c	olumn (c) fo	a type of property	for which column (a) is cheo	ked,		
		e in Part II.	. ,					
For P		k Reduction Act Notice, see the Inst	ructions for	Form 990.		Schedule M	1 (Form 99	0) 2023

THE	NORTH	CAROLINA	AGRICULTURAL
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	THE NORTH CAROLINA AGRICULTURAL	
	FOUNDATION, INC.	56-6049304 Pag
is reporting in Par	<b>Information.</b> Provide the information required by Part I, lines 30b, 32 t I, column (b), the number of contributions, the number of items received, dditional information.	b, and 33, and whether the organization or a combination of both. Also complete

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

 Supplemental Information to Form 990 or 990-EZ

 Complete to provide information for responses to specific questions on

 Form 990 or 990-EZ or to provide any additional information.

 Attach to Form 990 or Form 990-EZ.

 Go to www.irs.gov/Form990 for the latest information.

 THE NORTH CAROLINA AGRICULTURAL

 FOUNDATION, INC.



56-6049304

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

TO AID AND PROMOTE BY FINANCIAL ASSITANCE AND OTHERWISE ALL TYPES OF

EDUCATION, RESEARCH, AND OTHER EXTENSION WITHIN THE COLLEGE OF

AGRICULTURE AND LIFE SCIENCES AT NC STATE UNIVERSITY.

FORM 990, PART VI, SECTION A, LINE 1A:

THE EXECUTIVE COMMITTEE CONSISTS OF THE CHAIRMAN AND THE IMMEDIATE PAST CHAIRMAN OF THE FOUNDATION, PRESIDENT OF THE NORTH CAROLINA FARM BUREAU FEDERATION OR THE FEDERATION'S REPRESENTATIVE, AND SIXTEEN MEMBERS OF THE BOARD OF DIRECTORS (FOUR MEMBERS ELECTED TO FOUR YEAR TERMS EACH YEAR). THE PAST CHAIRMAN OF THE FOUNDATION SHALL BE NON-VOTING MEMBER OF THE EXECUTIVE COMMITTEE AND SERVE IN AN ADVISORY CAPACITY ONLY, UNLESS THE PAST CHAIRMAN IS ALSO A MEMBER OF THE BOARD IN WHICH CASE THAT INDIVIDUAL WILL BE A VOTING MEMBER OF THE EXECUTIVE COMMITTEE. THE EXECUTIVE COMMITTEE SHALL EXERCISE ALL OF THE POWERS OF THE FOUNDATION IN THE INTERIM BETWEEN MEETINGS OF THE BOARD, INCLUDING ALL OF THE POWERS THAT HAVE BEEN CONFERRED UPON IT OR UPON THE BOARD, EXCEPT THAT THE EXECUTIVE COMMITTEE SHALL HAVE NO POWER OR AUTHORITY TO (A) AUTHORIZE DISTRIBUTIONS; (B) APPROVE DISSOLUTION, MERGER OR SALE, PLEDGE OR TRANSFER OF ALL OR SUBSTANTIALLY ALL OF THE FOUNDATION'S ASSETS; (C) ELECT, APPOINT OR REMOVE DIRECTORS, FILL VACANCIES ON THE BOARD OR ANY OF ITS COMMITTEES; OR (D) ADOPT, AMEND OR REPEAL THE ARTICLES OF INCORPORATION OR BYLAWS.

FORM 990, PART VI, SECTION B, LINE 11B:

DRAFT 990 IS DISTRIBUTED TO BOARD MEMBERS FOR THEIR REVIEW PRIOR TO FILING.

Schedule O (Form 990) 2023	Page <b>2</b>
Name of the organization THE NORTH CAROLINA AGRICULTURAL FOUNDATION, INC.	Employer identification number $56-6049304$
FORM 990, PART VI, SECTION B, LINE 12C:	
NC AGRICULTURAL FOUNDATION WILL ESTABLISH AND MAINTAIN CON	FLICT OF INTEREST
AND ETHICS POLICIES PERTAINING TO ITS RELATIONSHIP WITH NC	STATE, MEMBERS
OF THE GOVERNING BOARD OF NC AGRICULTURAL FOUNDATION, AND	PERSONS DOING
BUSINESS WITH NC AGRICULTURAL FOUNDATION AND ESTABLISHING	REQUIRED ETHICAL
STANDARDS FOR THE MEMBERS OF THE GOVERNING BOARD OF THE NC	AGRICULTURAL
FOUNDATION. SUCH POLICIES SHALL PROVIDE THAT (A) ALL TRAN	SACTIONS (OTHER
THAN EXPENSE REIMBURSEMENTS) BETWEEN NC AGRICULTURAL FOUND	ATION AND AN
OFFICER, DIRECTOR, OR EMPLOYEE OF NC AGRICULTURAL FOUNDATI	ON MUST BE
APPROVED BY THE BOARD OF NC AGRICULTURAL FOUNDATION; (B) N	O OFFICER,
DIRECTOR OR EMPLOYEE OF NC AGRICULTURAL FOUNDATION HAVING	A PRIVATE
BUSINESS INTEREST IN A NC AGRICULTURAL FOUNDATION BUSINESS	TRANSACTION MAY
BE INVOLVED IN THE DECISION WITH RESPECT TO WHETHER NC AGR	ICULTURAL
FOUNDATION SHOULD ENTER INTO SUCH TRANSACTION; (C) NO NC A	GRICULTURAL
FOUNDATION SCHOLARSHIP OR FELLOWSHIP AWARD MAY BE MADE TO	AN OFFICER,
DIRECTOR, OR EMPLOYEE OF NC AGRICULTURAL FOUNDATION OR TO	A FAMILY MEMBER
OF SUCH PERSON UNLESS THE RECIPIENT OF THE AWARD IS DETERM	INED BY AN
INDEPENDENT AWARDS COMMITTEE.	

Schedule O (Form 990) 202	23	Page <b>2</b>
Name of the organization	THE NORTH CAROLINA AGRICULTURAL FOUNDATION, INC.	Employer identification number 56-6049304

THE 990 IS LISTED ON THE WEBSITE. FORM 1023 (WHICH WAS FILED PRIOR TO JULY

15, 1987) IS NOT PUBLICLY AVAILABLE.

FORM 990, PART VI, SECTION C, LINE 19:

THE AUDITED FINANCIAL STATEMENTS ARE AVAILABLE ON THE WEBSITE:

HTTPS://AEOPERATIONS.OFA.NCSU.EDU/THE-NORTH-CAROLINA-AGRICULTURAL-FOUNDATIO

-INC/. OTHER GOVERNING DOCUMENTS ARE MADE AVAILABLE UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

TRANSFER TO OTHER UNIVERSITY AFFILIATES

SPLIT INTEREST CHANGE

TOTAL TO FORM 990, PART XI, LINE 9

FORM 990 PART XII, LINE 2C

THE PROCESS HAS NOT CHANGED FROM PRIOR YEAR.

PAGE 1, ITEM J- WEBSITE

HTTPS://AEOPERATIONS.OFA.NCSU.EDU/THE-NORTH-CAROLINA-AGRICULTURAL-FOUNDA

TION-INC/

1,369.

-537,099.

-535,730.

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service	Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.	anizations and Unrelated Partnerships on answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 3 Attach to Form 990. Jov/Form990 for instructions and the latest information.	r <b>tnerships</b> e 33, 34, 35b, 36 information.	, or 37.	ō <b>O</b>	OMB No. 1545-0047 2023 Open to Public Inspection
ation THE NORTH FOUNDATION	CAROLINA AGRICULTURAL , INC.				Employer identification number 56-6049304	cation number 3 0 4
Part I Identification of Disregarded Entities. Complete if the organization	ete if the organization answered "Yes"	answered "Yes" on Form 990, Part IV, line 33.	÷			
<b>(a)</b> Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	r Total income	(e) End-of-year assets		(f) Direct controlling entity
Part II Identification of Related Tax-Exempt Organizations. organizations during the tax year.	ations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt	Inswered "Yes" on Form 990	, Part IV, line 34,	because it had one	or more related tax-exe	mpt
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 512(b)(13) controlled entity?
NORTH CAROLINA STATE UNIVERSITY FOUNDATION INC - 56-6049503, NCSU BOX 7207, RALEIGH, NC 27695	SUPPORTS THE VARIOUS COLLEGES WITHIN THE UNIVERSITY	NORTH CAROLINA	501(C)(3)	170(B)(1)(A)( IV)	A/A	
NC STATE INVESTMENT FUND, INC - 31-1607634 NCSU BOX 7207 RALEIGH, NC 27695	INVEST FUNDS OF NC STATE UNIVERSITY ENDOWMENT AND RELATED FOUNDATIONS	NORTH CAROLINA	501(C)(3)	509(A)(3)	A/A	×
NORTH CAROLINA STATE UNIVERSITY - 56-6000756 NCSU BOX 7205 RALEIGH, NC 27695	EDUCATION	NORTH CAROLINA	170(C)(1)		N/A	×
NORTH CAROLINA VETERINARY MEDICAL FOUNDATION - 58-1344473, NCSU BOX 7207, RALEIGH, NC 27695	PROVIDES FINANCIAL SUPPORT IN THE FIELD OF VETERINARY MEDICINE AT NCSU	NORTH CAROLINA	501(C)(3)	170(B)(1)(A)( IV)	N/A	X
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	ns for Form 990.				Schedule R	Schedule R (Form 990) 2023

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 THE NORTH CAROLINA AGRICULTURAL

 Schedule R (Form 990)
 FOUNDATION, INC.

 Part II
 Continuation of Identification of Related Tax-Exempt Organizations

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Part II Continuation of Identification of Related Tax-Exempt Organizations	kempt Organizations						
(a)	(q)	(c)	(d)	(e)	(f)	(g)	0(5)/10)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	controlled	z(b)(13) lled
of related organization		foreign country)	section	status (if section 501(c)(3))	entity	organization?	tion? No
NC STATE UNIVERSITY ALUMNI ASSOCIATION -	PROMOTES ALUMNI AFFAIRS &						
56-6035544, NCSU BOX 7207, RALEIGH, NC	AWARENESS OF NCSU IN THE			170(B)(1)(A)(			
27695	COMMUNITY	NORTH CAROLINA	501(C)(3)	IV)	N/A		X
NC STATE UNIVERSITY COLLEGE OF SCIENCES							
FOUNDATION, INC - 58-1524289, NCSU BOX 7207,	SUPPORTS THE COLLEGE OF			170(B)(1)(A)(			
RALEIGH, NC 27695	SCIENCES AT NCSU	NORTH CAROLINA	501(C)(3)	IV)	N/A		×
NC STATE ENGINEERING FOUNDATION - 56-6046987							
NCSU BOX 7207	SUPPORTS THE COLLEGE OF			170(B)(1)(A)(			
RALEIGH, NC 27695	ENGINEERING AT NCSU	NORTH CAROLINA	501(C)(3)	IV)	N/A		X
NC STATE NATURAL RESOURCES FOUNDATION -							
56-0653350, NCSU BOX 7207, RALEIGH, NC	SUPPORT ORGANIZATION OF NC			170(B)(1)(A)(			
27695	STATE UNIVERSITY	NORTH CAROLINA	501(C)(3)	IV)	N/A		X
NC STATE UNIVERSITY PARTNERSHIP CORPORATION							
- 56-1444287, NCSU BOX 7207, RALEIGH, NC	SUPPORT ORGANIZATION OF NC						
27695	STATE UNIVERSITY	NORTH CAROLINA	501(C)(3)	509(A)(3)	N/A		X
NC STATE UNIVERSITY STUDENT AID ASSOCIATION							
- 56-0650623, PO BOX 37100, RALEIGH, NC	SUPPORTS ATHLETIC PROGRAM			170(B)(1)(A)(			
27627	AT NCSU	NORTH CAROLINA	501(C)(3)	IV)	N/A		X
NORTH CAROLINA TEXTILE FOUNDATION -	AIDS EDUCATION & RESEARCH						
56-6045324, NCSU BOX 8301, RALEIGH, NC	IN THE COLLEGE OF TEXTILES			170(B)(1)(A)(			
27695	OF NCSU	NORTH CAROLINA	501(C)(3)	IV)	N/A		X
	I						

THE N Schedule R (Form 990) 2023 FOUNI	THE NORTH CAROLINA FOUNDATION, INC.	INA AC	R I	ц					- 99	-6049304	04	Page 2
Part III Identification of Related Organizations Taxable as a Partnership organizations treated as a partnership during the tax year.	ganizations Taxable arther ta	<b>as a Partne</b> tx year.		f the organiz	zation answere	Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related	ר 100, Part IV, li	ne 34, beca	use it had one	or more re	lated	
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	Predomina (related, u excluded fro sections	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes No	(i) atte Code V-UBI amount in box 20 of Schedule o K-1 (Form 1065)	JBI General or box managing dule partner? (065) Yes No		<b>(k)</b> Percentage ownership
Part IV         Identification of Related Organizations Taxable as a Corporation or function o	ganizations Taxable a	as a Corpo	or Trust.	u omplete if th	ı ne organization	Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related	s" on Form 990,	Part IV, line	1 34, because it	had one o	or more I	related
(a) Name, address, and EIN of related organization	Ζc	Prim	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	ling Type of entity (C corp, S corp, or trust)		(f) Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Percentage ownership	-	(i) Section 512(b)(13) controlled entity? <b>Yes</b> No
CHARITABLE REMAINDER TRUSTS (14)		ASSET INVESTMENT	ESTMENT	NC	N/A	TRUST						×
332162 09-28-23						-	_	-	Sch	Schedule R (Form 990) 2023	orm 96	0) 2023

THE NORTH CAROLINA AGRICULTURAL Schedule R (Form 990) 2023 FOUNDATION, INC. Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

°	×		×	×	×	×	X	×	×	×	;	~	4															
Yes		×												×	×	×	×	×	×	×								
	1a	1b	<del>ب</del>	1d	1e	4	<b>1</b> g	₽	÷	÷		¥  :	-	Ę	1 L	9	1p	1q	٦r	1s		lved						
																					ationships and transaction thresholds.	<b>(d)</b> Method of determining amount involved						
	transactions with one or more related organizations listed in Parts II-IV? trolled entity																				s line, including covered rel	<b>(c)</b> Amount involved						
	s with one or more rei												stion(s)	nization(s)	on(s)						no must complete this	<b>(b)</b> Transaction type (a-s)						
te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedu	1 During the tax year, did the organization engage in any of the following transactions a Receipt of (i) interest. (ii) annuities. (iii) rovalties. or (iv) rent from a controlled entity		(s)		e Loans or loan guarantees by related organization(s)	f Dividends from related organization(s)	g Sale of assets to related organization(s)	h Purchase of assets from related organization(s)	Exchange of assets with related organization(s)	j Lease of facilities, equipment, or other assets to related organization(s)		k Lease of facilities, equipment, or other assets from related organization(s)	Performance of services or membership or fundraising solicitations for related organization(s)	m Performance of services or membership or fundraising solicitations by related organization(s)	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	o Sharing of paid employees with related organization(s)	p Reimbursement paid to related organization(s) for expenses	<b>q</b> Reimbursement paid by related organization(s) for expenses	r Other transfer of cash or property to related organization(s)	s Other transfer of cash or property from related organization(s)	2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	<b>(a)</b> Name of related organization	(1)	(2)	(3)	(4)	(5)	

Schedule R (Form 990) 2023

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Page 4		(ənue)	(j) (k) General or Percentage managing ownership																	Schedule R (Form 990) 2023
304		ss reve	(j) General or managing partner?	2																(Form
1493		or gros	20 ma		_		_		 +	 	 _	 		 				 	_	ule R
56-6049304		total assets o	(h) (i) (i) (j) (j) (j) (j) (j) (j) (j) (j) (j) (j																	Schedi
		ured by	Dispropor- tionate allocations?																	
	37.	which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) tain investment partnerships.	<b>(g)</b> Share of end-of-year assets																	
	ie organization answered "Yes" on Form 990, Part IV, line 37.	e than five percent (	(f) Share of total income																	
	on Form	ed more	Are all Are all 501(c)(3) orgs.?					 						 						
	"Yes" (	onduct ips.	me particular					 	 +	 		 		 		 		 	-	
JRAL	ization answered	ne organization co stment partnersh	(d) Predominant income (related, unrelated, excluded from tax under eactions 5.12-5.14)																	
AGRICULTU	as a Partnership. Complete if the organi	ip through which th ion for certain inve	(c) Legal domicile (state or foreign country)																	
THE NORTH CAROLINA AGRICULTURAL FOUNDATION, INC.		ntity taxed as a partnersh uctions regarding exclus	<b>(b)</b> Primary activity																	
THE NO Schedule R (Form 990) 2023 FOUNDA	Part VI Unrelated Organizations Taxable as a Partnership. Complete if th	Provide the following information for each entity taxed as a partnership through which the organization cond that was not a related organization. See instructions regarding exclusion for certain investment partnerships	<b>(a)</b> Name, address, and EIN of entity																	

# 56-6049304

Schedule R (Form 990) 2023

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.